

Irving Bluestone Papers
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1955-1998 (bulk 1980-1992)

Walter P. Reuther Library, Wayne State University, Detroit, MI

Finding aid written by Kathy Makas on June 15, 2010.

Accession Number: 213

Creator: Irving Bluestone

Acquisition: Papers were given to the Reuther Library in several installments, beginning in 1981 and continuing through 1998.

Language: Material entirely in English.

Access: Collection is open for research.

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Notes: Citation style: “Irving Bluestone Papers, Box [#], Folder [#], Archives of Labor and Urban Affairs, Wayne State University”

Related Material: Photographs, slides, awards and oversized items have been removed to the Reuther’s Audio Visual Department along with five cassette tapes of interviews with Bluestone conducted by Jack Barnard in 1989 and 1992.

PLEASE NOTE: Material in this collection has been arranged by series ONLY. Folders are not arranged within each series – we have provided an inventory based on their original order. Subjects may be dispersed throughout several boxes within any given series.

Abstract

Irving Bluestone (January 5, 1917 – November 17, 2007) was born and raised in New York City. He received his B.A. at City College of New York in 1937 and attended the University of Bern, Switzerland for one year of postgraduate studies. In 1942 he joined the UAW in New Jersey and showing promise, was moved to Detroit in 1947 by Walter Reuther to join the General Motors department. He became Leonard Woodcock's administrative assistant in 1955 and Walter Reuther's in 1961. In 1972 he was elected Vice President of the UAW and also served as the Director of UAW General Motors Department. Bluestone retired from the UAW in 1980, and became a professor and then director of the Labor Studies program at Wayne State University, a position he held until 1999. During his retirement he served on numerous labor and economic councils, was heavily involved in Joint Action and Quality of Work Life programs, promoted Michigan industry and economy, and served as a labor representative on several companies' board of directors. In 1999 he retired fully and moved to Brookline, Massachusetts.

This collection highlights Bluestone's retirement years from 1980-1999. It covers his activities on labor councils, economic alliances, worker's programs, technology and manufacturing research, and Quality of Work Life and Joint Action programs. His educational work and research are included, as well as his correspondence, publications and speeches.

Important Subjects:

- Aging Workforce
- Auto Technology
- Employee Ownership
- Employment Security
- Foreign Auto Industry
- Human Resources
- Joint Action Process
- Labor Unions
- Labor-Management Relations
- Manufacturing Studies Board
- Michigan Economics
- Quality of Work Life
- Skill Development and Training
- UAW
- Worker Education
- Workers' Rights

Important Acronyms:

- EAP** Employee Assistance Program
- EAM** Economic Alliance of Michigan
- GMF** German Marshall Fund
- JAP** Joint Action Process
- NAC** National Advisory Council
- NRC** National Research Council

QWL Quality of Work Life
UAW United Automobile Workers
WAI Work in America Institute

Arrangement

The collection is arranged into 4 series.

Series I: Correspondence (Boxes 1-11)

Series II: Publications, Speeches and Awards (Boxes 12-17)

Series III: Professional Affiliations (Boxes 17-53)

Series IV: Educational Work and Research (Boxes 54-60)

Folders in each series are simply listed by their location within each box. They are not arranged, so any given subject may be dispersed throughout several boxes within each series.

Series 1

Box 1

1. Miscellaneous Correspondence, 1 of 3
2. Miscellaneous Correspondence, 2 of 3
3. Miscellaneous Correspondence, 3 of 3
4. Correspondence, Re: HR 3331, June 1980
5. Correspondence, June 1980
6. Correspondence, June-July 1980
7. Correspondence, August-September 1980
8. Correspondence, November-December 1981
9. Correspondence, January-February 1982
10. Correspondence, March 1982
11. Correspondence, April 1982
12. Correspondence, May 1982
13. Correspondence, June-July 1982

Box 2

1. Correspondence, August-September 1982
2. Correspondence, October 1982
3. Correspondence, November 1982
4. Correspondence, December 1982
5. Correspondence, January 1983, 1 of 2
6. Correspondence, January 1983, 2 of 2
7. Correspondence, February 1983
8. Correspondence, March 1983, 1 of 2
9. Correspondence, March 1983, 2 of 2
10. Correspondence, April 1983
11. Correspondence, May, 1983
12. Correspondence, June 1983
13. Correspondence, July 1983

Box 3

1. Correspondence, August 1983
2. Correspondence, September 1983
3. Correspondence, October 1983
4. Correspondence, November 1983
5. Correspondence, December 1983
6. Correspondence, 1983
7. Correspondence, January 1984, 1 of 2
8. Correspondence, January 1984, 2 of 2
9. Correspondence, February 1984
10. Correspondence, March 1984
11. Correspondence, April 1984
12. Correspondence, May 1984
13. Correspondence, June 1984
14. Correspondence, July 1984

Box 4

1. Correspondence, August 1984
2. Correspondence, September 1984
3. Correspondence, October 1984
4. Correspondence, November 1984
5. Correspondence, December 1984
6. Correspondence, January 1985
7. Correspondence, February 1985
8. Correspondence, March 1985
9. Correspondence, April 1985
10. Correspondence, May 1985
11. Correspondence, June 1985
12. Correspondence, July 1985
13. Correspondence, August 1985

Box 5

1. Correspondence, September, 1985
2. Correspondence, October, 1985
3. Correspondence, November 1985
4. Correspondence, December 1985
5. Correspondence, January 1986
6. Correspondence, February 1986
7. Correspondence, March 1986
8. Correspondence, April 1986
9. Correspondence, May 1986
10. Correspondence, June 1986
11. Correspondence, July 1986
12. Correspondence, August 1986
13. Correspondence, September 1986
14. Correspondence, October 1986

Box 6

1. Correspondence, November 1986
2. Correspondence, December 1986
3. Correspondence, March 1987
4. Correspondence, April-May 1987
5. Correspondence, June 1987
6. Correspondence, July 1987
7. Correspondence, August-September 1987
8. Correspondence, October 1987
9. Correspondence, November-December 1987
10. Miscellaneous Correspondence, 1986-1987, 1 of 2
11. Miscellaneous Correspondence, 1986-1987, 2 of 2
12. Miscellaneous Correspondence, 1987
13. Oakland Community College, 1987
14. Correspondence, Mack Trucks, 1987, 1 of 2
15. Correspondence, Mack Trucks, 1987, 2 of 2

Box 7

1. Correspondence, January 1988
2. Correspondence, February 1988
3. Correspondence, March 1988
4. Correspondence, April 1988
5. Correspondence, May 1988
6. Correspondence, June 1988
7. Correspondence, July 1988
8. Correspondence, August 1988
9. Correspondence, September 1988
10. Correspondence, October 1988
11. Correspondence, November 1988
12. Correspondence, December 1988
13. Correspondence, Miscellaneous 1989
14. Correspondence, January-February 1989
15. Correspondence, March 1989
16. Correspondence, April 1989
17. Correspondence, May 1989
18. Correspondence, June 1989
19. Correspondence, July 1989
20. Correspondence, August 1989
21. Correspondence, September 1989

Box 8

1. Correspondence, October 1989
2. Correspondence, November 1989
3. Correspondence, December 1989
4. Correspondence, January 1990
5. Correspondence, February 1990

6. Correspondence, March 1990
7. Correspondence, April 1990
8. Correspondence, May 1990
9. Correspondence, June 1990
10. Correspondence, July 1990
11. Correspondence, August 1990
12. Correspondence, September 1990
13. Correspondence, October 1990, 1 of 2
14. Correspondence, October 1990, 2 of 2
15. Correspondence, November 1990
16. Correspondence, December 1990
17. Participative Service Inc./S. Rubenstein Correspondence
18. Correspondence, January 1991

Box 9

1. Correspondence, February 1991
2. Correspondence, March 1991
3. Correspondence, April 1991
4. Correspondence, May 1991
5. Correspondence, June 1991
6. Correspondence, July 1991
7. Correspondence, August 1991
8. Correspondence, September 1991
9. Correspondence, October 1991
10. Correspondence, November 1991
11. Correspondence, December 1991
12. Correspondence, December 1992
13. Correspondence, January 1993
14. Correspondence, February 1993, 1 of 2
15. Correspondence, February 1993, 2 of 2
16. Correspondence, March 1993
17. Correspondence, April 1993
18. Correspondence, May 1993

Box 10

1. Correspondence, June 1993
2. Correspondence, July-August 1993
3. Correspondence, September 1993
4. Correspondence, October 1993
5. Correspondence, November-December 1993
6. Correspondence, January-February 1994
7. Correspondence, March 1994
8. Correspondence, April-May 1994
9. Correspondence, June-July 1994
10. Correspondence, August-September 1994
11. Correspondence, October-December 1994

12. Correspondence, January-February 1995
13. Correspondence, March-April 1995
14. Correspondence, May-August 1995

Box 11

1. Correspondence, September-October 1995
2. Correspondence, November-December 1995
3. Correspondence, A-L, 1995-1996
4. Correspondence, M-Z, 1995-1996
5. Association for Workplace Democracy Correspondence, 1982-1983
6. Frank Winn, 1986-1988
7. Esteban Torres, 1978
8. British Delegation, AUEW and TGWU, April 1971
9. Yehuda Yudin, Israel, 1964-1975
10. Scandinavian Delegation, 1971-1977
11. Yehuda Paz, 1980
12. David Oren, 1978-1980
13. Louise Michaels, 1982-1983
14. Meshel, 1977-1980
15. Eli Marx, 1978-1988
16. Milos Marinovic, Yugoslavia, 1972-1982
17. Professor Sol Liptzin, 1970-1979
18. Japanese Delegation, November 1971
19. Yitzhak Giladi, 1979-1980
20. Amos Eiran, 1975-1981
21. Dov Dworsky, Israel, 1964-1990
22. Letters of Recommendation
23. Karl Casserini, Geneva, 1971
24. Correspondence, Sarah Holt, Cornell, 1987
25. Miscellaneous Correspondence
26. Victor Reuther Correspondence, 1971-1985

Series II

Box 12

1. Irving Bluestone Biographical Information
2. *Socialism* by Ben Tillet, 1897
3. Irving Bluestone, FBI File FOIA Request
4. Retirement, 1980
5. Retirement from UAW, 1980
6. Retirement Correspondence, 1980, 1 of 2
7. Retirement Correspondence, 1980, 2 of 2
8. UAW 26th Constitutional Convention, 1980
9. Michigan Trade Union Council for Histadrut, Tribute Dinner to Bluestone Dinner Committee
10. Bristol Trip, January 14-15, 1991
11. Debs-Thomas Award, 1980

12. Awards
13. Newspaper Articles, 1 of 2
14. Newspaper Articles, 2 of 2
15. Publications and Articles, 1 of 6
16. Publications and Articles, 2 of 6
17. Publications and Articles, 3 of 6
18. Publications and Articles, 4 of 6
19. Publications and Articles, 5 of 6
20. Publications and Articles, 6 of 6

Box 13

1. Comments on Dr, Raymond's Paper, Titled: "Problem of Industrial Conversion" (1955?)
2. Report Special Mission Re: White Collar Organizing in Europe. 3-16-1959, 4-10-1959
3. Trade Union View of the Disarmament Problem, January 5, 1961
4. Labor Views the Public Interest, Cornell University, October 22, 1962
5. Problems of Workers in Industrial Conversion, December 1962, Journal of Conflict Resolution
6. Impact of Automation and Technological Change, February 1963
7. American Labor Looks at the Atlantic Community, March 29, 1963
8. New Technology and Education, July 22, 1963
9. Joseph Schlossberg: A Tribute, April 1964
10. Le Conquiste Del Sindacato Dell' Automobile, UAW Nel, 1964
11. Automation Collective Bargaining and Beyond, Conference on Manpower Implications of Automation, December 8-10, 1964
12. Report of Citizens Committee on Higher Education in Michigan, March 1965
13. Remarks Cooperative Service, 9-25-1965
14. Business and Its Responsibility to Society, University of Utah, February 16, 1966
15. Tribute to Joseph Ross, 4-13-1966
16. Draft Article on Automation, July 20, 1966
17. Trends in Holiday and Vacation Pay Issues, February 24, 1967, University of Notre Dame
18. Statement by V.P. Humphrey: Next Step Toward Ending the War in Vietnam, Prepared by Irving Bluestone, Edited by WPR, Further Edited by HHH, Fall 1968
19. Background of UAW Bargaining Victories, Bulletin, May 1968
20. Remarks to Industrial College of Armed Forces, October 25, 1968
21. "We Take Our Stand for Peace and An End to the War in Vietnam,," Statement Prepared by Irving Bluestone and Issued by the Alliance for Labor Action, October 11, 1969
22. Industrial College of Armed Forces, October 15, 1968
23. Notes, Re: Collective Bargaining, 1969?
24. Universities Response to Urban Crisis, 3-18-1969
25. Wayne State University Conference on Urban Studies Center Directors, March 27-29, 1969

26. UAW and Industrial Democracy, Belgrade, Yugoslavia, 12-2-11-1969
27. Memorial Service for Walter and May Reuther, May 15, 1970
28. Eulogies, Walter and May Reuther
29. Summary of Major Improvements and Changes in UAW-GM Collective Bargaining Agreement, 1970
30. UAW Strike at GM in 1970
31. Significance of the UAW Strike against General Motors Corp. 1970, January 1971
32. UAW-GM Sub-Councils 8 and 9, April 28-30, 1971
33. Canadian Pension Conference Proceedings, Labor's Viewpoint, March 10-11, 1971
34. Metropolitan Hospital Memorial Dedication, June 16, 1971
35. Employee Benefits in the 1970's, 5-11-1971
36. Metropolitan Hospital, 6-16-1971
37. Remarks to Region IC, Summer School, June 29, 1971
38. Employee Benefits in the 1970's, August 11, 1971
39. Import/Export Conference, Region 6, 8/13/1971
40. Remarks, UAW-GM Sub-Councils 8 and 9, 8/15/1971
41. Wage-Price Freeze, UAW FEC, 9/4/1971
42. Tribute to Victor Reuther, September 30, 1971
43. American Society of Women Accountants, 10/7/1971
44. UAW Progress in Collective Bargaining, October 21, 1971
45. Health Care, A Matter of Right, 11-4-1971
46. Report to UAW GM Council, November 14-15, 1971
47. Freedom Fund Dinner, NAACP, Indianapolis, 11-7-1971
48. UAW-GM National Council, November 14-15, 1971
49. Lutheran Luncheon Club of Detroit, 12-1-1971
50. U. S. Labor, Its Quality and Effectiveness, Vital Speeches of the Day, 1-21-1972
51. The Next Step Towards Industrial Democracy, January 21, 1972
52. Summer School, UAW FEC, 7-6-1972
53. Workers' Participation in Management and the American Labor Movement, 9-1972
54. UAW Region IE, Summer School, 9-10-1972
55. Perspectives in Education, 12-5-1972
56. Democratizing the Workplace, June 22, 1972
57. UAW-GM Sub-Councils 8 and 9, Sheraton-Chicago Hotel, July 18-19, 1972
58. Testimony Re: QWL, Ted Kennedy Commission, July 26, 1972
59. The System of Work, A New Look Needed, December 10, 1972
60. Quality Products Are Our Concern Too, 2-27-1973
61. Response of Conference Panelists to Audience Questions, 1973?
62. Worker Participation in Decision Making, March 2, 1973
63. WUTV-29 This is the Humanist Alternative, March 9, 1973
64. Focus, J. P. McCarthy Radio Show, 5-18-1973
65. Toward Democracy at the Workplace, Address at the Centennial Forum, Atlantic City New Jersey, May 29, 1973
66. Perspectives in Education, Flint Center for Community Education, Spring 1973

67. Comments on Job Enrichment, Long on Theory, Short on Perspective, 11-8-1973
68. Quality of Work Life, January 9, 1974, UCLA
69. The Union and Improving the QWL, Atlantic Economic Review, January 1974
70. Apply Currently Known Technology to Improve Fuel Economy, January 30, 1974
71. Comments, Organizational Dynamics, Winter 1974
72. Address, FEC, February 26, 1974
73. UAW-GM Sub-Councils 8 and 9, 3/14/1974
74. Testimony, House Ways and Means U. C., April 22, 1974
75. Decision Making by Workers, June 20, 1974
76. Worker Participation in Decision Making, Chapter in Humanizing the Workplace, Ray Fairfield, editor, Prometheus Books, 1974
77. The Union and Improving the Quality of Work Life, Atlanta Economic Review, May-June, 1974
78. QWL Familiarization Group, UAW-GM Department Staff, 1974
79. IMF Congress, Multi-National Corporations, 7-5-1974

Box 14

1. UAW-GM National Conference, 11-21-1974
2. UAW-GM Sub-Councils 8 and 9, December 15-16, 1974
3. Testimony, House Sub-Committee, Manpower, Congestion, S&H, CETA, 2-27-1975
4. Testimony, House Committee, Equal Opportunity, HR50, 3-24-1975
5. Testimony, House Sub-Committee, Eco Stabilization, Technology and QWL, 5-8-1975
6. UAW-GM Sub-Councils 8 and 9, 5-7-1975
7. Testimony, Michigan State Senate Committee on State Affairs, Educational T.V., 5-15-1975
8. Restructuring the American Economy, Wayne State University, May 18, 1975
9. A Role for the Psychologist in Employer-Employee Relations, Chicago, IL, August 31, 1975
10. Restoring a Full Economy and Reducing Price Inflation, 10-14-1975
11. A View from Labor on Energy Conservation Policy, October 20, 1975
12. The Next Step Towards Democratizing the Workplace, November 4, 1975
13. Labor and Human Dignity, St. Louis University, 12-3-1975
14. Quality of Work Life – Lessons from Scandinavia, 3/76 for Leonard Woodcock
15. Testimony, Department of Labor, U. S., TRA, January 26, 1976
16. Time to Think Anew and Act Anew, Dallas, TX, January 30, 1976
17. Testimony, House Committee on Manpower, Workers Compensation Act of 1975, 3-4-1976
18. Irving Bluestone Interview with National Center for Productivity, QWL, Washington, 8-17-1976
19. Remarks by Irving Bluestone, September 7, 1976
20. Forty-Seventh Constitutional Convention, United Mine Workers, Cinti, OH, September 23, 1976
21. Reduced Work Time, November 19, 1976

22. Open Work for an Open Society, Technician, Fall 1976, University of Michigan
23. A Changing View of Union-Management Relationship, 1977
24. Creating a New World of Work, January-February, 1977, 1 of 2
25. Creating a New World of Work, January-February, 1977, 2 of 2
26. Toward New Freedom at the Workplace, Winter 1977
27. International Council for QWL, Creating a New World of Work, May 1977
28. Implementing QWL Programs, Management Review, July 1977
29. The QWL Project Between UAW and Harman International Industries, Prepared for Academy of Management
30. A Matter of Dignity, Edited by Heisler and Houch, 1977, Work Humanization in Practice: What Can Labor Do?
31. Thoughts on Collective Bargaining Developments, January, 1978
32. 1978 Legislative Conference, January 29, 1978, Washington, D.C.
33. Testimony, U. S. House and Senate, H-H Full Employment Bill, 1-18-1978 and 2-2-1978
34. Irving Bluestone, Education Committee Report
35. Focus, March 14, 1978, Irving Bluestone, Eugene McCarthy, JP McCarthy
36. GM, H&S Conference, April 18, 1978, Pittsburgh, PA
37. Merrill-Palmer Conference on Unemployed Youth, April 30, 1978
38. Improving the Quality of Work Life, May 9, 1978
39. Joint Action, 1978
40. Human Dignity is What It's All About, Viewpoint, 3rd Quarter, 1978
41. Workers Should Be Decision Makers, July, 1978
42. Tarrytown, November 1978

Box 15

1. Mass. QWL Center, QWL With GM, January 1979
2. Remarks, Region 9A Conference, January 25, 1979
3. Forty Years of Progress, January 31, 1979
4. Memorial Service for Dave Miller, March 3, 1979
5. Chevrolet Bay City, 1979
6. Emerging Trends in Collective Bargaining, Prepared for WAI, Published in 1979, Problems of the Workplace, The Decade Ahead
7. Remarks to UAW-GM Sub-Councils 8 and 9, August 15, 1979
8. Testimonial to Emil Mazey, November 2, 1979
9. UAW Wins Substantial Increases for Workers at General Motors, UAW Report, September 18, 1979
10. Some Highlights of the 1979 UAW-GM Conflict, October 1979, WAI
11. Quality of Work Life, December 5, 1979, Local 626, New Departure
12. Eulogy for Pat Patterson, December 14, 1979, Fort Meyers, FL
13. Pension Increases "Highest Priority" of GM Contract, World of Work Report, WAI, December 1979
14. How to Put QWL to Work, WAI, Washington, D. C., December 6, 1979
15. The Auto Industry and Future, San Juan, Puerto Rico, December 10, 1979
16. National Health Insurance, San Francisco, CA, January 11, 1980
17. Work Org. and Future of American Labor, Kennedy School, Harvard, January

- 16, 1980
18. Statement at Full Employment Action Council Conference, 2-5-1980
 19. Report to UAW-GM National Council, March 13, 1980
 20. Quality of Work Life: Its Status and Its Future, GM Executives Conference, April 11, 1980
 21. A Promise Made...A Promise Kept, The Story of the UAW Pension Program, 4/1980
 22. The Auto Industry in the 1980's and Beyond, M. I. T., Cambridge, MA, 5-9-1980
 23. Irving Bluestone Farewell Remarks to UAW Convention, June 5, 1980
 24. Speech Notes, Kennedy School, Harvard, January 16, 1980
 25. How QWL Projects Work for UAW, Monthly Labor Review, July 1980
 26. GM Dinner, Irving Bluestone Retirement, 7-18-1980
 27. Interview, Landon and Bluestone, American Management Association, Frank Gable
 28. The U.S. Auto Industry: The Years Ahead, National Consumers League, August 4, 1980
 29. Introduction, V. P. Mondale, Labor Day, September 1, 1980, Westmoreland, PA
 30. Re: Dave Miller, at Dave Miller Lecture Series, Wayne State University, 9-16-1980
 31. ACQWL Training Session for UAW Staff Address
 32. The Worker's Role in Decision Making, Conference on Euro-Socialism, 12-5-1980
 33. Automation House, Showing of Irving Bluestone Interview on AV Tape, 1-22-1981
 34. A Few Minutes With Andy Rooney: Interview, p. 285-286, 1951
 35. Improving the Quality of Work Life, A UAW-GM Cooperative Effort, Spring 1981
 36. The Tarrytown Experiment, Southern Centers for International Studies, March 6-7, 1980, Atlanta, GA
 37. The Union and The QWL Process for WAI, 5-28-1981
 38. American Productivity Center, Interview by Carol Davis, July, 1981
 39. Labor Stakes in QWL, International QWL Conference, Toronto, 9-2-1981
 40. "A Union Leader," Chapter From *Leader*, 1981
 41. Productivity and the Quality of Work Life: The General Motors-UAW Experience, Work in America Institute, 1981
 42. National Productivity Review, Response to Questions, 9-30-1981
 43. QWL Democracy in the Workplace, October 22, 1981
 44. Quality of Work Life Goals Fulfill Union Objectives, Wow Report, 12-1981
 45. Report, Re: IWR and Labor Studies Program, Wayne State University, Prepared for Prof. Benner, Jenso, 1982
 46. "Productivity, What Makes it Tick?" Detroit News, 1-22-1982
 47. What Productivity, Which People, Papers for Outlook (Booz-Allen) 4-1982
 48. QWL and the Adversarial Relationship, Prepared for Michigan Quality of Work Life, March 1982
 49. Interview Re: UAW-GM Negotiations, May 12, 1982
 50. Workers Have Brains Too, Workplace Democracy, 1982

51. The Argument for Join Process, UAW FEC, 1982
52. QWL at Honeywell, Irving Bluestone and D. Laden, August 1982
53. Carnegie-Mellon University Conference, October 26-28, 1982
54. Human Resources Management Program, November 16, 1982
55. Tribute Dinner for Doug Fraser, January 29, 1983

Box 16

1. Approaches to Employment Security, A Union View, February 19, 1983
2. Joint Action and Collective Bargaining and Vice Versa
3. Union Views Concerning Advancing Technology, Brown University, March 4, 1983
4. Opportunities and Barriers to Union and Worker Cooperation with Management, March 16, 1983
5. "Work in the Year 2000," (MASEA), April 29, 1983
6. Work, Democracy and the Whole Human Being, Council of Scholars, 5-83
7. Canadian Foundry Association, Minutes of the 8th Annual Meeting, May 9-10, 1983
8. Speech to American Society for Professional Administrators, NYC, June 2, 1983
9. Technology and Employment, National Academy of Engineering, June 30, 1983
10. Computers and People, July-August 1983, Vol. 32, Nos. 7-8
11. Technology and the Human Factor, Wayne State University School of Engineering, 1983
12. B. J. Widick Interview, 1-11-1984
13. The Bottom Line is People, Kearney Management Consultants, 1-25-1984
14. Testimony, Employee Ownership in Michigan, 5-18-84
15. Technology and the Human Factor, The Work Life Review, June 1984
16. Euro-Jobs Conference Notes, Paris France, September 9-14, 1984
17. Comments, Re: Neal Henrick's Paper Comprehensive Bargaining, September 21, 1984
18. The Credo of the American Labor Movement, 1984
19. A Union View of the Health Care Problem, 10-1984
20. Technology: Not Just for Scientists and Engineers, DePaul University, 11-29-84
21. The Good Old Days Where Not so Good, 1985
22. Guy Nunn Memorial, Solidarity House, December 2, 1984
23. Rutgers University, 1985
24. Frank James Testimonial, January 31, 1985
25. Ruben Burks, Remarks by Irving Bluestone, Flint, MI, February 1, 1985
26. The Story of a Union Town, Review, Working Detroit, 6-1985
27. Franklin High School Graduation, June 20, 1985
28. Nat Weinberg Memorial, June 23, 1985
29. Review, Keeping America at Work, September 1985
30. Quality of Work Life Goals Fulfill Union Objectives, Labor-Management Cooperation: Perspectives from the Labor Movement, BLMR, 1985
31. Greater Cleveland Round Table Labor Management Conference, 11-23-1985
32. Remarks Upon Receiving the Leadership Award, Birmingham Temple, December 14, 1985

33. The Economic Alliance for Michigan, Prepared for Publication in France, 12-85
34. Changes in U. S. Labor/Management Relations, IRRA Conference, 12-30-1985
35. The AFL-CIO Call to Change, New Management, Winter 1986
36. Employee Ownership, Is it Working? WAI, 3-5-1986
37. UAW-GM QWL Conference Coordinators, 9-24-1986
38. Joint Action in Collective Bargaining and Vice Versa, Chapter 4, Teamwork, Edited by Jerome M. Rosour, 1986
39. Toward New Freedom at the Workplace, Chapter in Strategic Human Resource Management, Editor, Fred J. Foulks, (Prentice Hall) 1986
40. Joint Action in Class Distribution, 1986
41. Industrial Technology and Collective Bargaining, DePaul University, 1-13-87
42. Interview: Quality Circle Digest, March 1987
43. The New Track of U. S. Labor Relations: Workplace Democracy, Spring 1987
44. "U. S. Workers Foot the Bill for 'Free Trade'" Detroit News, May 24, 1987
45. Abe Zwerdling Memorial, 6-20-1987
46. Detroit News Articles, 1987-1988
47. Robert Marshall Memorial Service, 1-16-1988
48. Labor Market of 1990's, Institute of Gerontology, Spring 1988
49. Commentary A: The AFL-CIO Call to Change Labor Relations, by Glassman, Davidson and Cummings
50. Statement, Re: Record Eagle vs. Traverse City Schools, 1988
51. Let's Pull Together, 3-30-1988
52. George Morris, Eulogy, 8-5-1988
53. What Education Can Learn From Industry, 1989
54. An Open Response to Victor Reuther, 2-89
55. Suggestions to Ken Morris on Unemployment Problem in Michigan, 2-89
56. Joint Action Between Management and Labor, IRRA, Columbus, OH, 3-14-89
57. The Grand Illusion Concerning Employment Growth in the United States, 1989
58. Jointness in U. S. Labor-Management Relations, Germany, 4-89
59. The Emerging Three Parallel Tracks, In Labor-Management Relations, Governor's Office of Employee Relations, NY, November 1989
60. The New Adventure: Jointness in U. S. Labor-Management Relations, IRRA, Columbus, OH, December 1989
61. Interview by Frank Wellick, February 1990
62. Needed: Millions of "Late Bloomers," Michigan Association of Adult and Continuing Education, 2-1-1990
63. Canada-U. S.
64. "Where's the Beef?" WAI, 5-1990
65. 20th Year Memorial Service for Walter and May Reuther
66. Needed: More, Not Less Government Intervention in the Aging of the American Workforce, 1990
67. Joint Action in the Public Sector, Oakland University, 9-21-1990
68. Education, Apprenticeship, Vocational Training, Frederick Ebert Foundation, 12-11-1990
69. Walter P. Reuther Induction into the Labor Hall Of Fame, 1990-12-13
70. The Presidential Primary, A Faulty Process, New England Journal of Public

Policy, Fall/Winter, 1990

71. The Detroit Civil Rights March, Interview by Tom Fentin, March 1992
72. How Article 53 Was Born, The Reuther Report, April 1992

Box 17

1. UAW Video, 1993
2. National Priorities in Education and Apprenticeship in the U. S., Lessons From Germany, June 1992
3. Review of Paper, Re: UAW-GM Umpire System, October 1992
4. Activities Performed by Douglas Fraser and Irving Bluestone at Wayne State University, 10-30-1992
5. Workers (and Managers) of the World Unite, Technology Review, November 1992
6. Fresh Air Broadcast, December 1992
7. Point of View, WSR, 1987-1992
8. Current and Future Trends in Labor-Management Relations, May 1993
9. Report of the UAW-Ford Joint Program Study Team, June 1993
10. Remarks, Joint Union-Management Meeting, Heublein Inc., June 15, 1993
11. Negotiating the Future: The Role of Public Policy, July 1993
12. Labor and Management: More in Common Than in Conflict, 8-5-1993
13. Report, Re: UAW-GM Dislocated Worker Program, 9-23-1993
14. Speech, Labor-Management Council for Economic Renewal, 11-12-1993
15. High Involvement Organizational and Industrial Democracy, 1992, 1 of 3
16. High Involvement Organizational and Industrial Democracy, 1992, 2 of 3
17. High Involvement Organizational and Industrial Democracy, 1992, 3 of 3
18. Current and Future Trends in Labor-Management Relations, Employment Law Counselor, 10-15-1994
19. Introducing the Joint Action Process, 1994
20. Interview of Irving Bluestone and Ernie Savoie, by Marty Bakken, 12-1994
21. Foreword to Book, *Gain Sharing*, University of Texas, 1995
22. Labor-Management Council for Economic Renewal, Joint Action Process, The Changing Role of Middle-Managers and Supervisors, 3-1995
23. Comments, Re: Dunlop Commission Report, April 1995
24. High Involvement Organizations and Industrial Democracy, 1995
25. Oral Interview of Irving Bluestone, by Tom Downs, 1995
26. Public Policy and the Evolution of Change in Industrial Relations, 1995
27. Testimonial to May Reuther, 25th Year Testimonial to Walter and May Reuther, September 8, 1995
28. Unions and Quality Professionals Need to Work Together to Avoid Tragedy, Quality Process, ASQC, July 1996
29. Irving Bluestone Review of "United We Stand," by Tom Weekly and Jay Wilber, September 1996
30. Book Review, "The Most Dangerous Man in Detroit," by Nelson Lichtenstein, 1996
31. Joint Action, Re: Quality Improvement: A Path to Employment Security, SME, 10-15-1997

32. New Center Honors Doug Fraser, IRRA Report, 1998
33. Interview of Irving Bluestone and Ernie Savoie, 2-1998
34. Interview, Pelfrey, GM, 4-1998
35. Book Review, "Shop Floor Matters," by David Farris, 4-10-1998
36. Ishikawa Medal Awarded by ASQ, May 1998
37. Papers, Reports, Reviews
38. European Trip Diary, 1938
39. Speeches
40. Article on Doug Fraser
41. Walter and May Reuther Memorial Remarks, 1970
42. Walter P. Reuther, Anecdotes and Quotations, Collected by Irving Bluestone

Series III

43. Conference on the Aging Workforce Proposal, 1987
44. Conference on the Aging Workforce, Speakers

Box 18

1. Conference on the Aging Workforce, 1 of 3
2. Conference on the Aging Workforce, 2 of 3
3. Conference on the Aging Workforce, 3 of 3
4. Conference on the Aging Workforce, Correspondence, 1 of 2
5. Conference on the Aging Workforce, Correspondence, 2 of 2
6. *The Older Worker in America*, Book
7. Aging Workforce, Reports and Research Papers, 1 of 4
8. Aging Workforce, Reports and Research Papers, 2 of 4
9. Aging Workforce, Reports and Research Papers, 3 of 4
10. Aging Workforce, Reports and Research Papers, 4 of 4
11. Aging Workforce, Brochures and Pamphlets, 1 of 2
12. Aging Workforce, Brochures and Pamphlets, 2 of 2
13. Aging Workforce, Articles, 1 of 2
14. Aging Workforce, Articles, 2 of 2

Box 19

1. Aging Workplace, Newspaper Articles
2. Employee Involvement, 1 of 2
3. Employee Involvement, 2 of 2
4. GM Quality of Work Life Executive Conference, 1980
5. Quality of Work Life Program, Miscellaneous
6. Quality of Work Life Committee
7. QWL, Research Papers
8. QWL, Articles and Resources
9. GM QWL
10. QWL, Workplace Examples, 1 of 2
11. QWL, Workplace Examples, 2 of 2
12. QWL, Workshop, Fisher Body, Fleetwood
13. QWL, Bolivar Report, 1978, 1 of 2

14. QWL, Bolivar Report, 1978, 2 of 2
15. QWL Consulting, 1 of 2
16. QWL Consulting, 2 of 2

Box 20

1. Michigan Quality of Work Life Council
2. Michigan Quality of Work Life
3. QWL, 11-29-1991
4. Michigan Quality of Work Life Council Materials, November 1982-February 1987, 1 of 4
5. Michigan Quality of Work Life Council Materials, November 1982-February 1987, 2 of 4
6. Michigan Quality of Work Life Council Materials, November 1982-February 1987, 3 of 4
7. Michigan Quality of Work Life Council Materials, November 1982-February 1987, 4 of 4
8. QWL, Survey of Current Employee Involvement Activity in State Department, 1983
9. Michigan Quality of Work Life Program, 1 of 2
10. Michigan Quality of Work Life Program, 2 of 2
11. Quality of Work Life Council, Minutes, 1980-1981, 1 of 2
12. Quality of Work Life Council, Minutes, 1980-1981, 2 of 2
13. Quality of Work Life Council, Minutes, 1982-1983
14. Quality of Work Life Council, Proposal, 1981
15. Quality of Work Life Council, Correspondence, Memos and Newsletters
16. Quality of Work Life Council, Miscellaneous

Box 21

1. QWL, Research Material, 1 of 6
2. QWL, Research Material, 2 of 6
3. QWL, Research Material, 3 of 6
4. QWL, Research Material, 4 of 6
5. QWL, Research Material, 5 of 6
6. QWL, Research Material, 6 of 6
7. Michigan Quality of Work Life Council
8. Wayne County Association for the Retarded and Local 1640 Agreement, 1981
9. National Advisory Council on Economic Opportunity, 1 of 4
10. National Advisory Council on Economic Opportunity, 2 of 4
11. National Advisory Council on Economic Opportunity, 3 of 4
12. National Advisory Council on Economic Opportunity, 4 of 4
13. NAC Correspondence
14. National Advisory Council on Economic Opportunity

Box 22

1. Joint Action Process, AT&T/CWA, 1 of 2
2. Joint Action Process, AT&T/CWA, 2 of 2

3. Aladdin Industries, Allied Tube, AM General, A. O. South, Acme Foods, Associated Spring, Atlas Crankshaft, Bell Systems, B & O Railway, Boise Cascade, Bridgestone Tire
4. Budd
5. Canada
6. Champion International, CIBA-GEIGY, Continental Can, Corning Glass, Crown Divisions, Dana Corp, Devis Tool, Dayton Power and Light, Detroit Diesel
7. Federal Mogul
8. Eaton Group, Edgen Thompson, Engelhard Corp., Federal Screw, Florida Power and Light, Greening Donald, General Electric, General Foods
9. Harman International Industries, 1 of 2
10. Harman International Industries, 2 of 2
11. Harvard Industries, Harvard University, Hercules Inc., Hollywood Mental
12. Honeywell
13. IBM, International harvester, John Deere, J. I. Case
14. Illinois Bell, Kaiser
15. Intel Corp., Intevake, Irvin Works, Johnson and Johnson, Kelsey Hayes, Levi Strauss, LTV Steel, Magma Copper, Mallard Airplane, Martin-Marietta, Mazda, Mental Health Facility
16. McLouth Steel, Michigan, NUMMI, Michigan Bell

Box 23

1. North West Ohio Labor-Management Council
2. Miller Brewery, Motor Wheel, Nabisco, National Steel, Norfolk Naval Shipyard, Northrop Corp.
3. Ohio Bell, Overly Mf'g, Pagen Industry, Pfeiffers, Pitney Bowers, Preston Trucking, Railway Industry, Rockwell
4. Public Sector, 1 of 5
5. Public Sector, 2 of 5
6. Public Sector, 3 of 5
7. Public Sector, 4 of 5
8. Public Sector, 5 of 5
9. Rockwell International, Rolmend Hass
10. Ross Operating Valve, Saga, Saskatoon Chemicals, Savannah Paper Mill
11. Sealmaster
12. Seattle Metro
13. Sun Refining, Scott Paper, Taylor Mf'g, Tannsy Products
14. Seymour Specialty Wine, Shell Oil England, Sherex Chemical, Skandia Insurance, Spartan Stores, Steel Industry – USWA

Box 24

1. Teledyne Monarch Rubber, TRW, TVA
2. Union QWL, 1 of 2
3. Union QWL, 2 of 2
4. Union Carbide, 1 of 2
5. Union Carbide, 2 of 2

6. U. S. Merchant Fleet, Vought, Westinghouse, Wheeling-Pittsburg, 1 of 2
7. U. S. Merchant Fleet, Vought, Westinghouse, Wheeling-Pittsburg, 2 of 2
8. Wheeling-Pittsburg
9. Wohlert, Worthington Steel
10. Xerox
11. Joint Skill Development and Training, Leader's Guide, 1 of 3
12. Joint Skill Development and Training, Leader's Guide, 2 of 3
13. Joint Skill Development and Training, Leader's Guide, 3 of 3
14. UAW-Ford, Joint Programs Key Documents
15. UAW-GM, Joint Skill Development and Training Program

Box 25

1. Joint Action Process, Publications, 1 of 7
2. Joint Action Process, Publications, 2 of 7
3. Joint Action Process, Publications, 3 of 7
4. Joint Action Process, Publications, 4 of 7
5. Joint Action Process, Publications, 5 of 7
6. Joint Action Process, Publications, 6 of 7
7. Joint Action Process, Publications, 7 of 7
8. Joint Action Process, Articles, 1 of 10
9. Joint Action Process, Articles, 2 of 10
10. Joint Action Process, Articles, 3 of 10
11. Joint Action Process, Articles, 4 of 10
12. Joint Action Process, Articles, 5 of 10
13. Joint Action Process, Articles, 6 of 10

Box 26

1. Joint Action Process, Articles, 7 of 10
2. Joint Action Process, Articles, 8 of 10
3. Joint Action Process, Articles, 9 of 10
4. Joint Action Process, Articles, 10 of 10
5. Joint Action Process, Reports and Research Papers, 1 of 23
6. Joint Action Process, Reports and Research Papers, 2 of 23
7. Joint Action Process, Reports and Research Papers, 3 of 23
8. Joint Action Process, Reports and Research Papers, 4 of 23
9. Joint Action Process, Reports and Research Papers, 5 of 23
10. Joint Action Process, Reports and Research Papers, 6 of 23
11. Joint Action Process, Reports and Research Papers, 7 of 23

Box 27

1. Joint Action Process, Reports and Research Papers, 8 of 23
2. Joint Action Process, Reports and Research Papers, 9 of 23
3. Joint Action Process, Reports and Research Papers, 10 of 23
4. Joint Action Process, Reports and Research Papers, 11 of 23
5. Joint Action Process, Reports and Research Papers, 12 of 23
6. Joint Action Process, Reports and Research Papers, 13 of 23

7. Joint Action Process, Reports and Research Papers, 14 of 23
8. Joint Action Process, Reports and Research Papers, 15 of 23
9. Joint Action Process, Reports and Research Papers, 16 of 23
10. Joint Action Process, Reports and Research Papers, 17 of 23
11. Joint Action Process, Reports and Research Papers, 18 of 23
12. Joint Action Process, Reports and Research Papers, 19 of 23
13. Joint Action Process, Reports and Research Papers, 20 of 23

Box 28

1. Joint Action Process, Reports and Research Papers, 21 of 23
2. Joint Action Process, Reports and Research Papers, 22 of 23
3. Joint Action Process, Reports and Research Papers, 23 of 23
4. Labor-Management Partnership Conference
5. Joint Action Process, Success/Failure
6. Supervisors, Managers, Labor Reps, 1 of 2
7. Supervisors, Managers, Labor Reps, 2 of 2
8. Work In America Institute, Annual Reports, 1 of 2
9. Work In America Institute, Annual Reports, 2 of 2
10. Work In America Institute, Training for New Technology
11. Work In America Institute, Training for New Technology, pts. 1-2
12. Work In America Institute, Training for New Technology, pts. 3-4
13. Work In America Institute, Training for New Technology, pt. 5
14. Work In America Institute, Managers

Box 29

1. Work In America Institute, Productivity, 1 of 3
2. Work In America Institute, Productivity, 2 of 3
3. Work In America Institute, Productivity, 3 of 3
4. Work In America Institute, Productivity Through Work Innovation, 1 of 2
5. Work In America Institute, Productivity Through Work Innovation, 2 of 2
6. Work In America Institute, Education/Teachers
7. Work In America Institute, Employment Security, 1 of 2
8. Work In America Institute, Employment Security, 2 of 2
9. Work In America Institute, Health Care, 1 of 3
10. Work In America Institute, Health Care, 2 of 3
11. Work In America Institute, Health Care, 3 of 3
12. Work In America Institute, News Releases

Box 30

1. Work In America Institute, 1 of 3
2. Work In America Institute, 2 of 3
3. Work In America Institute, 3 of 3
4. Work In America Institute, Publications, 1 of 3
5. Work In America Institute, Publications, 2 of 3
6. Work In America Institute, Publications, 3 of 3
7. GM, Tarrytown, Quality of Work Life, 1 of 3

8. GM, Tarrytown, Quality of Work Life, 2 of 3
9. GM, Tarrytown, Quality of Work Life, 3 of 3
10. GM/UAW QWL History
11. GM, Quality of Work Life National Committee
12. GM, Quality of Work Life Program
13. QWL, Conferences, Meetings and Sessions
14. GM/UAW, QWL Survey Results, 1 of 2
15. GM/UAW, QWL Survey Results, 2 of 2

Box 31

1. QWL, Case Studies, 1 of 5
2. QWL, Case Studies, 2 of 5
3. QWL, Case Studies, 3 of 5
4. QWL, Case Studies, 4 of 5
5. QWL, Case Studies, 5 of 5
6. QWL, Reports and Research Papers, 1 of 5
7. QWL, Reports and Research Papers, 2 of 5
8. QWL, Reports and Research Papers, 3 of 5
9. QWL, Reports and Research Papers, 4 of 5
10. QWL, Reports and Research Papers, 5 of 5
11. GM/UAW QWL Review
12. GM QWL Publications, 1 of 4
13. GM QWL Publications, 2 of 4
14. GM QWL Publications, 3 of 4
15. GM QWL Publications, 4 of 4

Box 32

1. QWL, Articles, 1 of 2
2. QWL, Articles, 2 of 2
3. Organizational Development, 1 of 2
4. Organizational Development, 2 of 2
5. Organizational Development Articles
6. GM Public Interest Reports
7. GM/UAW Profit Sharing
8. GM, Executive Statements, QWL, 1 of 2
9. GM, Executive Statements, QWL, 2 of 2
10. Organizational Development, Executive Statements, 1 of 2
11. Organizational Development, Executive Statements, 2 of 2
12. GM Executives Statements, 1 of 2
13. GM Executives Statements, 2 of 2
14. GM Plant Closings
15. GM, Employee Assistance Program, 1 of 2
16. GM, Employee Assistance Program, 2 of 2

Box 33

1. GM/UAW Placement and Training Program

2. GM/UAW Sub
3. GM/UAW Strike Authorization
4. GM/UAW Quality Improvement
5. GM/UAW HRC Long Term Care
6. GM/UAW Health and Safety
7. GM/UAW Collective Bargaining
8. GM Foreign Subsidiaries
9. GM/UAW Child Care
10. GM/UAW Human Resources Center, 1 of 6
11. GM/UAW Human Resources Center, 2 of 6
12. GM/UAW Human Resources Center, 3 of 5
13. GM/UAW Human Resources Center, 4 of 6
14. GM.UAW Human Resources Center, 5 of 6
15. GM.UAW Human Resources Center, 6 of 6
16. Joint Action Process, Statistical Process Control, Survey Questions
17. Reasons for Joint Action, 1 of 3

Box 34

1. Reasons for Joint Action, 2 of 3
2. Reasons for Joint Action, 3 of 3
3. Joint Action Process, Process and Procedure, 1 of 11
4. Joint Action Process, Process and Procedure, 2 of 11
5. Joint Action Process, Process and Procedure, 3 of 11
6. Joint Action Process, Process and Procedure, 4 of 11
7. Joint Action Process, Process and Procedure, 5 of 11
8. Joint Action Process, Process and Procedure, 6 of 11
9. Joint Action Process, Process and Procedure, 7 of 11
10. Joint Action Process, Process and Procedure, 8 of 11
11. Joint Action Process, Process and Procedure, 9 of 11
12. Joint Action Process, Process and Procedure, 10 of 11
13. Joint Action Process, Process and Procedure, 11 of 11

Box 35

1. Joint Action Process, 1 of 2
2. Joint Action Process, 2 of 2
3. Joint Action Process, Agreement Language, Mission Statement
4. Joint Action Process, Employee Ownership, Union on Board of Directors
5. Labor Relations Glossary of Terms
6. Joint Action Process, Definitions
7. Issues Subject to Joint Action
8. Institutionalization of Joint Action Process
9. *Shifting Gears*, by Henry Katz
10. *Negotiating the Social Contract*, 1 of 3
11. *Negotiating the Social Contract*, 2 of 3
12. *Negotiating the Social Contract*, 3 of 3
13. Labor Management Committees and Councils, 1 of 2

14. Labor Management Committees and Councils, 2 of 2
15. Northeast Labor Management Center
16. Southwestern Illinois Area Labor-Management Committee
17. Toledo Area Labor-Management Committee
18. Ohio Area LMC
19. Oakland County Area Labor-Management Committee
20. Northwestern Pennsylvania Labor-Management Council
21. Indiana Area Labor-Management Committees
22. Kalamazoo Area labor-Management Committees
23. Lansing Area Labor-Management Committees
24. Minneapolis Area Labor-Management Council
25. Muskegon Area Labor-Management Committees

Box 36

1. Joint Action Process, History, 1 of 2
2. Joint Action Process, History, 2 of 2
3. Job Dissatisfaction, 1 of 2
4. Job Dissatisfaction, 2 of 2
5. Law and Non-Union
6. Joint Action Process, Consultants
7. Joint Action Process, Benefits, 1 of 2
8. Joint Action Process, Benefits, 2 of 2
9. Joint Action Process, Criteria
10. Joint Action Process, Agreements and Policy Statements
11. Ergonomics
12. Family Leave
13. QWL and Employment Security, 1 of 3
14. QWL and Employment Security, 2 of 3
15. QWL and Employment Security, 3 of 3
16. Employee Assistance Programs
17. Employment at Will
18. Church and Labor
19. Joint Action Process, Australia
20. Area Labor-Management Councils

Box 37

1. Joint Action Process, Europe, 1 of 8
2. Joint Action Process, Europe, 2 of 8
3. Joint Action Process, Europe, 3 of 8
4. Joint Action Process, Europe, 4 of 8
5. Joint Action Process, Europe, 5 of 8
6. Joint Action Process, Europe, 6 of 8
7. Joint Action Process, Europe, 7 of 8
8. Joint Action Process, Europe, 8 of 8
9. Joint Action Process, England, 1 of 4
10. Joint Action Process, England, 2 of 4

11. Joint Action Process, England, 3 of 4
12. Joint Action Process, England, 4 of 4
13. QWL, Canada, 1 of 3
14. QWL, Canada, 2 of 3
15. QWL, Canada, 3 of 3

Box 38

1. Disability Management Project, 1 of 4
2. Disability Management Project, 2 of 4
3. Disability Management Project, 3 of 4
4. Disability Management Project, 4 of 4
5. Labor Management Studies Program
6. Michigan Governor's Labor-Management Conference, 1988, 1 of 3
7. Michigan Governor's Labor-Management Conference, 1988, 2 of 3
8. Michigan Governor's Labor-Management Conference, 1988, 3 of 3
9. Governor's Labor-Management Advisory Council, 1 of 3
10. Governor's Labor-Management Advisory Council, 2 of 3
11. Governor's Labor-Management Advisory Council, 3 of 3
12. Governor's Labor-Management Advisory Council Correspondence
13. Michigan Governor's Commission on Jobs and Economic Development
14. Governor's Commission on Jobs and Economic Development, "Blanchard Report," 1983-1984

Box 39

1. Action Issues, Economic Alliance of Michigan
2. Budget
3. By-Laws
4. Lobbying Reports
5. Board of Directors and Staff, 1 of 2
6. Board of Directors and Staff, 2 of 2
7. Financial Reports
8. Fundraising
9. News Clips, Publicity
10. Workers' Compensation, 1 of 4
11. Workers' Compensation, 2 of 4
12. Workers' Compensation, 3 of 4
13. Workers' Compensation, 4 of 4
14. Training
15. Housing
16. Taxes, 1 of 2
17. Taxes, 2 of 2
18. Business Climate, 1 of 2
19. Business Climate, 2 of 2
20. Promotion and Business Development

Box 40

1. Venture Capital, 1 of 2
2. Venture Capital, 2 of 2
3. Michigan Reinvestment Fund
4. Teamwork
5. Federal Contracts
6. Plant Shutdown and Relocation, 1 of 2
7. Plant Shutdown and Relocation, 2 of 2
8. Regulations
9. Existing Resources
10. Forestry
11. Education
12. Transportation
13. EAM Energy Committee, 1 of 2
14. EAM Energy Committee, 2 of 2
15. Special Subjects, 1 of 3
16. Special Subjects, 2 of 3
17. Special Subjects, 3 of 3
18. Labor Meetings
19. EAM, Task Forces
20. EAM, General Correspondence

Box 41

1. Competitive Business Costs, 1 of 2
2. Competitive Business Costs, 2 of 2
3. EAM, Unemployment Insurance, 1 of 5
4. EAM, Unemployment Insurance, 2 of 5
5. EAM, Unemployment Insurance, 3 of 5
6. EAM, Unemployment Insurance, 4 of 5
7. EAM, Unemployment Insurance, 5 of 5
8. EAM, Health Care, 1 of 6
9. EAM, Health Care, 2 of 6
10. EAM, Health Care, 3 of 6
11. EAM, Health Care, 4 of 6
12. EAM, Health Care, 5 of 6
13. EAM, Health Care, 6 of 6

Box 42

1. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 1 of 11
2. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 2 of 11
3. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 3 of 11
4. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 4 of 11
5. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 5 of 11
6. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 6 of 11
7. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 7 of 11
8. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 8 of 11

9. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 9 of 11
10. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 10 of 11
11. EAM, Board of Directors, Agendas and Correspondence, 1983-1989, 11 of 11
12. Detroit Compact Proposal/Job Search Program, November-December, 1987
13. Weirton Video Series
14. Miscellaneous Committees
15. UAW Tributes, Labor Film Projects, National Constitutional Center, 1987-1988

Box 43

1. Ford QWL, Case Studies, 1 of 3
2. Ford QWL, Case Studies, 2 of 3
3. Ford QWL, Case Studies, 3 of 3
4. Ford Employee Involvement, 1 of 3
5. Ford Employee Involvement, 2 of 3
6. Ford Employee Involvement, 3 of 3
7. Ford Employee Security
8. Ford Joint Activity Program (Non-QWL)
9. Ford, Statements, Corporation, Executives, Union
10. Ford, History Collective Bargaining
11. UAW-Ford Employee Involvement
12. Ford Joint Action Training, 1 of 2
13. Ford Joint Action Training, 2 of 2

Box 44

1. White Pines Copper Range, Reports, Minutes, Research, 1 of 12
2. White Pines Copper Range, Reports, Minutes, Research, 2 of 12
3. White Pines Copper Range, Reports, Minutes, Research, 3 of 12
4. White Pines Copper Range, Reports, Minutes, Research, 4 of 12
5. White Pines Copper Range, Reports, Minutes, Research, 5 of 12
6. White Pines Copper Range, Reports, Minutes, Research, 6 of 12
7. White Pines Copper Range, Reports, Minutes, Research, 7 of 12
8. White Pines Copper Range, Reports, Minutes, Research, 8 of 12
9. White Pines Copper Range, Reports, Minutes, Research, 9 of 12
10. White Pines Copper Range, Reports, Minutes, Research, 10 of 12
11. White Pines Copper Range, Reports, Minutes, Research, 11 of 12
12. White Pines Copper Range, Reports, Minutes, Research, 12 of 12

Box 45

1. White Pines Copper Range, Correspondence
2. White Pines Copper Range, Articles
3. Copper Range Co. and Metall Mining Co. Merger, 1989
4. *What's Happening At The Copper Range and Copper Range Report*, 1985-1989
5. Agreement, United Steelworkers
6. German Marshall Fund, 1 of 5
7. German Marshall Fund, 2 of 5
8. German Marshall Fund, 3 of 5

9. German Marshall Fund, 4 of 5
10. German Marshall Fund, 5 of 5
11. German Marshall Fund, Correspondence, 1 of 2
12. German Marshall Fund, Correspondence, 2 of 2
13. Search Committee
14. German Marshall Fund, Illegal Aliens
15. Employment Committee
16. German Marshall Fund, Chatham House, 1980
17. German Marshall Fund, Public Participation Committee

Box 46

1. UAW-Ford History, 1 of 2
2. UAW-Ford History, 2 of 2
3. UAW-CAW Canada
4. UAW Articles
5. UAW-GM, Human Resources Center, Dislocated Workers Survey, 1 of 9
6. UAW-GM, Human Resources Center, Dislocated Workers Survey, 2 of 9
7. UAW-GM, Human Resources Center, Dislocated Workers Survey, 3 of 9
8. UAW-GM, Human Resources Center, Dislocated Workers Survey, 4 of 9
9. UAW-GM, Human Resources Center, Dislocated Workers Survey, 5 of 9
10. UAW-GM, Human Resources Center, Dislocated Workers Survey, 6 of 9
11. UAW-GM, Human Resources Center, Dislocated Workers Survey, 7 of 9
12. UAW-GM, Human Resources Center, Dislocated Workers Survey, 8 of 9
13. UAW-GM, Human Resources Center, Dislocated Workers Survey, 9 of 9
14. WSU and GM HRC
15. Healthy Companies Research Council, 1 of 2
16. Healthy Companies Research Council, 2 of 2

Box 47

1. MIT Study of the World Auto Industry, Future of the Auto, 1 of 4
2. MIT Study of the World Auto Industry, Future of the Auto, 2 of 4
3. MIT Study of the World Auto Industry, Future of the Auto, 3 of 4
4. MIT Study of the World Auto Industry, Future of the Auto, 4 of 4
5. Future of the Automobile, Overview, Summaries, Reports
6. Future of the Automobile, Research Papers and Reports, 1 of 8
7. Future of the Automobile, Research Papers and Reports, 2 of 8
8. Future of the Automobile, Research Papers and Reports, 3 of 8
9. Future of the Automobile, Research Papers and Reports, 4 of 8
10. Future of the Automobile, Research Papers and Reports, 5 of 8
11. Future of the Automobile, Research Papers and Reports, 6 of 8
12. Future of the Automobile, Research Papers and Reports, 7 of 8
13. Future of the Automobile, Research Papers and Reports, 8 of 8

Box 48

1. Industrial Cooperation Council (ICC), 1 of 2
2. Industrial Cooperation Council (ICC), 2 of 2

3. Weizmann Institute of Science
4. IAM and FMC- California, 1988
5. Death Notices, UAW, 1 of 2
6. Death Notices, UAW, 2 of 2
7. History of UAW Retired and Older Worker Department
8. Niagara Conference, 1976
9. UAW, Group Legal Services Program, 1 of 2
10. UAW, Group Legal Services Program, 2 of 2
11. Metropolitan Affairs Corporation, 1 of 2
12. Metropolitan Affairs Corporation, 2 of 2
13. Labor Related Cartoons
14. Manufacturing Studies Board
15. UAW-Ford Joint Programs Study Team, 1993, 1 of 2
16. UAW-Ford Joint Programs Study Team, 1993, 2 of 2
17. UAW-Ford Joint Governing Body Meeting, 1993
18. Channel 56, Detroit
19. Cost of Living Allowances, GM-UAW
20. Nassau, Bahamas, WAI, January 1982
21. Aspen Institute Executive Seminar, August 1981
22. Japan, WAI Sponsor, 1982, 1 of 2
23. Japan, WAI Sponsor, 1982, 2 of 2

Box 49

1. Cuomo Commission Book, Manuscript, 1 of 2
2. Cuomo Commission Book, Manuscript, 2 of 2
3. Cuomo Commission, Papers, 1 of 2
4. Cuomo Commission, Papers, 2 of 2
5. Cuomo Commission, Correspondence, Press, Minutes, 1 of 2
6. Cuomo Commission, Correspondence, Press, Minutes, 2 of 2
7. Commission Members
8. Cuomo Commission, Newspaper Articles
9. Industry Reports, Apparel
10. Industry Reports, Steel Industry
11. Education and Training, Productivity
12. Trade Deficit, 1 of 3
13. Trade Deficit, 2 of 3
14. Trade Deficit, 3 of 3
15. The New York Compact
16. Budget Deficit, Members' Comments
17. State of the Nation
18. Analysis of Study
19. Industry Reports, Food Processing
20. Industry Reports, Financial Services
21. Industry Reports, Telecommunications
22. Industry Reports, Allegheny Ludlum Steel and Xerox

Box 50

1. Wayne County Juvenile Court Citizen's Advisory Committee
2. New Framework
3. Conference on Child Care, 1987
4. Organisation for Economic Cooperation and Development (OECD)
5. Child Care, 1 of 3
6. Child Care, 2 of 3
7. Child Care, 3 of 3
8. Blanchard Administration, Michigan Reports, 1 of 2
9. Blanchard Administration, Michigan Reports, 2 of 2
10. Governor's Commission on the Future of Mature Industries (MA)
11. Michigan Governor's Labor-Management Conference, 1988, 1 of 3
12. Michigan Governor's Labor-Management Conference, 1988, 2 of 3
13. Michigan Governor's Labor-Management Conference, 1988, 3 of 3
14. Center for Technology and Policy, 1 of 3
15. Center for Technology and Policy, 2 of 3
16. Center for Technology and Policy, 3 of 3

Box 51

1. Great Lakes Region Conferences, 1983-1985
2. Governor's Commission, Health care, 1982-1984
3. Governor's Commission Public Investment Program, 1984
4. Governor's Commission, Worker's Comp., 1983
5. Waterbury Rolling Mills, 1 of 2
6. Waterbury Rolling Mills, 2 of 2
7. Manufacturing Studies Board, Irving Bluestone, 1 of 2
8. Manufacturing Studies Board, Irving Bluestone, 2 of 2
9. Manufacturing Studies Board, Correspondence, November 1982-August 1985
10. Manufacturing Studies Board, August 1985
11. Manufacturing Studies Board, July 1985
12. Manufacturing Studies Board, June 1985
13. Manufacturing Studies Board, August 1984
14. Manufacturing Studies Board, February 1985
15. Manufacturing Studies Board, May 21-22, 1984
16. Manufacturing Studies Board, Reports

Box 52

1. Manufacturing Studies Board, National Research Council, 1 of 11
2. Manufacturing Studies Board, National Research Council, 2 of 11
3. Manufacturing Studies Board, National Research Council, 3 of 11
4. Manufacturing Studies Board, National Research Council, 4 of 11
5. Manufacturing Studies Board, National Research Council, 5 of 11
6. Manufacturing Studies Board, National Research Council, 6 of 11
7. Manufacturing Studies Board, National Research Council, 7 of 11
8. Manufacturing Studies Board, National Research Council, 8 of 11
9. Manufacturing Studies Board, National Research Council, 9 of 11

10. Manufacturing Studies Board, National Research Council, 10 of 11
11. Manufacturing Studies Board, National Research Council, 11 of 11
12. Commission on Engineering and Technical Systems, National Research Council, 1 of 2
13. Commission on Engineering and Technical Systems, National Research Council, 2 of 2
14. Commission on Engineering and Technical Systems, February 9-20, 1985

Box 53

1. Michigan Strategic Fund, 1986-1988, 1 of 6
2. Michigan Strategic Fund, 1986-1988, 2 of 6
3. Michigan Strategic Fund, 1986-1988, 3 of 6
4. Michigan Strategic Fund, 1986-1988, 4 of 6
5. Michigan Strategic Fund, 1986-1988, 5 of 6
6. Michigan Strategic Fund, 1986-1988, 6 of 6
7. German Marshall Fund, Board Members
8. Democratic Socialist Organizing Committee
9. Salzburg Seminar, 1 of 2
10. Salzburg Seminar, 2 of 2
11. Salzburg Seminar, Materials, Notes and Correspondence, 1 of 2
12. Salzburg Seminar, Materials, Notes and Correspondence, 2 of 2

Series IV

Box 54

1. Higher Education, 1983-1984, 1 of 2
2. Higher Education, 1983-1984, 2 of 2
3. Committee on Higher Education (Governor's), 1983-1984, 1 of 2
4. Committee on Higher Education (Governor's), 1983-1984, 2 of 2
5. Wayne State University, Miscellaneous
6. Worker Alienation Research, 1 of 3
7. Worker Alienation Research, 2 of 3
8. Worker Alienation Research, 3 of 3
9. Labor's Stake in the Changing World
10. Downriver Deindustrialization
11. Labor Related Research Papers and Articles, 1 of 3
12. Labor Related Research Papers and Articles, 2 of 3
13. Labor Related Research Papers and Articles, 3 of 3
14. Impact of Technology on Management, Union, Work Force, Research Papers, 1983, 1 of 4
15. Impact of Technology on Management, Union, Work Force, Research Papers, 1983, 2 of 4
16. Impact of Technology on Management, Union, Work Force, Research Papers, 1983, 3 of 4
17. Impact of Technology on Management, Union, Work Force, Research Papers, 1983, 4 of 4

Box 55

1. Rutgers University, Labor Studies Curriculum
2. Harman Fellowship Program, 1 of 4
3. Harman Fellowship Program, 2 of 4
4. Harman Fellowship Program, 3 of 4
5. Harman Fellowship Program, 4 of 4
6. Harman Fellowship, Advisory Committee, 1 of 2
7. Harman Fellowship, Advisory Committee, 2 of 2
8. Ken Morris Labor Studies Search Committee
9. Yitzhak Fried Steward Study
10. Comments on Scholarly Work
11. Nelson Lichtenstein, 1986-1988, 1 of 2
12. Nelson Lichtenstein, 1986-1988, 2 of 2
13. Universities
14. Wayne State University, Irving Bluestone Tribute Dinner, 1992
15. University of Illinois, SHRM/LIR Program
16. Wayne State University Commencement, 1989
17. Citizens Education Project, League of Women Voters, 1981
18. Honoring Irv Bluestone, Director Emeritus, MAIR, 1989

Box 56

1. Miscellaneous Research, 1 of 2
2. Miscellaneous Research, 2 of 2
3. Women in the Workplace, 1 of 2
4. Women in the Workplace, 2 of 2
5. Volvo Research, 1 of 2
6. Volvo Research, 2 of 2
7. Training Research, 1 of 4
8. Training Research, 2 of 4
9. Training Research, 3 of 4
10. Training Research, 4 of 4
11. Technology Research, 1 of 18
12. Technology Research, 2 of 18
13. Technology Research, 3 of 18
14. Technology Research, 4 of 18
15. Technology Research, 5 of 18

Box 57

1. Technology Research, 6 of 18
2. Technology Research, 7 of 18
3. Technology Research, 8 of 18
4. Technology Research, 9 of 18
5. Technology Research, 10 of 18
6. Technology Research, 11 of 18
7. Technology Research, 12 of 18
8. Technology Research, 13 of 18

9. Technology Research, 14 of 18
10. Technology Research, 15 of 18
11. Technology Research, 16 of 18
12. Technology Research, 17 of 18
13. Technology Research, 18 of 18

Box 58

1. Joint Action, Guidelines, Process, Procedure, Obstacles
2. Joint Action Research, 1 of 3
3. Joint Action Research, 2 of 3
4. Joint Action Research, 3 of 3
5. Labor Costs and Layoffs
6. Joint Action Benefits
7. Issues in Decision Making
8. Gain Sharing, Profit Sharing
9. Failures of Management
10. Foreign Trade
11. Executive Pay
12. European Labor Publications, Joint Action
13. Enterprise Compact, Rights Clause
14. Employment Security
15. Employee Ownership
16. Collective Bargaining Issues, 1 of 2
17. Collective Bargaining Issues, 2 of 2
18. Long Term Care Pilot Program
19. Chrysler Board of Directors
20. Area Labor-Management Council, 1 of 2
21. Area Labor-Management Council, 2 of 2
22. Benefits Program
23. Wage Reports
24. Women in the Workforce
25. Part Time, Leasing Employees, Work at Home

Box 59

1. Worker Controlled Ownership Research, 1 of 10
2. Worker Controlled Ownership Research, 2 of 10
3. Worker Controlled Ownership Research, 3 of 10
4. Worker Controlled Ownership Research, 4 of 10
5. Worker Controlled Ownership Research, 5 of 10
6. Worker Controlled Ownership Research, 6 of 10
7. Worker Controlled Ownership Research, 7 of 10
8. Worker Controlled Ownership Research, 8 of 10
9. Worker Controlled Ownership Research, 9 of 10
10. Worker Controlled Ownership Research, 10 of 10

Box 60

1. Supervisors, Managers, Union Reps.
2. Training, Technology
3. Structure and Organization of Work
4. Research and Development
5. Quality Improvements
6. Productivity
7. Labor Legislation
8. Management Rights Clauses
9. Outsourcing Research
10. Free Trade Research
11. Overseas/U. S. Auto Practices, 1 of 2
12. Overseas/U. S. Auto Practices, 2 of 2