

**AFT President's Office: Assistant to the President Bella Rosenberg Records**  
49.5 linear feet (3 MB, 48 SB)  
1964-2005, bulk 1979-2005

Walter P. Reuther Library, Wayne State University, Detroit, MI

Finding aid written by Stefanie Caloia on November 21, 2014. Revised February 15, 2016.

**Accession Number:** LR002605

**Creators:** Bella Rosenberg, Albert Shanker, Sandra Feldman

**Acquisition:** The AFT President's Office: Assistant to the President Bella Rosenberg Records were placed in the Reuther on January 5, 2006.

**Language:** Material primarily in English. Some materials in Spanish.

**Access:** Collection is open for research.

**Use:** Refer to the Walter P. Reuther Library *Rules for Use of Archival Materials*. **Restrictions: Researchers may encounter records of a sensitive nature – personnel files, case records and those involving investigations, legal and other private matters. Privacy laws and restrictions imposed by the Library prohibit the use of names and other personal information which might identify an individual, except with written permission from the Director and/or the donor.**

**Notes:** Citation style: "AFT President's Office: Assistant to the President Bella Rosenberg Records, Box [#], Folder [#], Walter P. Reuther Library, Archives of Labor and Urban Affairs, Wayne State University"

**Related Material:** Slides and VHS and audiocassette tapes (Boxes 40 and 41) were transferred to the Reuther's Audiovisual Department.

Related collections at the Reuther include: AFT President's Office: Albert Shanker Records; Albert Shanker Papers; AFT Oral History Project Tom Mooney, Louise Sundin, and Sandra Feldman; AFT Ohio Federation of Teachers

## **Abstract**

Bella Rosenberg served as the assistant to the president of the American Federation of Teachers from 1984-2005, under Albert Shanker and Sandra Feldman. Albert Shanker was president of the AFT from 1974 to 1997. He was one of the first educators to embrace the findings of the report *A Nation at Risk* which outlined extensive problems in America's public schools. Shanker and Rosenberg worked closely on various initiatives, many of them in response to the report. This included a peer review program started at the Toledo Federation of Teachers Local 250, a teacher certification program called the National Board for Professional Teaching Standards, and in 1988, the concept of charter schools, which later took on a life of its own and became very different from Shanker's original vision. Beginning in 1970, while Shanker was still president of New York's United Federation of Teachers, he wrote a weekly column in the Sunday *New York Times* titled "Where We Stand". He had to purchase advertising space in order to publish his writing. The weekly column lasted for 26 years. Sandra Feldman became Vice-President of the AFT in 1974, president of the UFT in 1986, and took over presidency of the AFT upon Shanker's death in 1997. She was also involved in the AFL-CIO and Education International, a worldwide federation of teachers' unions. During her AFT presidency, she strengthened the union's relationship with the National Education Association, though a vote to merge with the NEA did not pass. Feldman served as AFT president until 2004.

Rosenberg collaborated with Shanker and Feldman on many projects and initiatives for the AFT. They worked together on articles and speeches, particularly Shanker's "Where We Stand" column. Rosenberg was a primary force in AFT's Lessons for Life Campaign in the mid-1990s, which sought to address issues raised in *A Nation at Risk*. Rosenberg worked on a report released by the AFT in 2004, for which she analyzed data from the 2003 National Assessment of Educational Progress to conclude charter schools were performing worse than traditional public schools. She also gave many of her own speeches and interviews as a representative of the AFT.

The AFT President's Office: Assistant to the President Bella Rosenberg Records contain correspondence, memos, notes, reports, manuscripts, books, brochures, press releases, surveys, minutes, VHS and audio cassette tapes, and photographic slides documenting the activities of the national office. The collection also contains articles, speeches, and testimonies, including, in some cases, multiple annotated drafts exchanged between Rosenberg and Shanker and Rosenberg and Feldman.

### **Important Subjects:**

Charter schools  
Educational change  
Educational vouchers  
National Assessment of Educational  
Progress (Project)  
National Board for Professional  
Teaching Standards (U.S.)  
Peer review  
Privatization

United States. Elementary and  
Secondary Education Act of 1965  
United States. No Child Left Behind  
Act of 2001

### **Important Names:**

Clinton, Bill, 1946-  
Feldman, Sandra  
Rosenberg, Bella  
Shanker, Albert

**Series 1:** Albert Shanker Files, 1964-2002 (Boxes 1-25, 40, 42-45)

The Albert Shanker Files contain documents created under Shanker's tenure as AFT President. These include extensive records relating to writing articles, including his weekly column, "Where We Stand", and speeches and testimonies. Shanker and Rosenberg collaborated on these materials and many files contain various annotated drafts and correspondence with publishers. In addition, some materials related to Shanker's passing, including various tributes, and correspondence related to and drafts of a posthumous biography are included. Audiovisual material includes slides, audiocassette tapes of the National Board for Professional Teaching Standards AFT Ad Hoc Working Group, and various VHS tapes.

**Series 2:** Sandra Feldman Files, 1984-2003 (Box 25-27)

The Sandra Feldman Files include documents created under her tenure as AFT President. These include articles, particularly the "Where We Stand" column she took over from Albert Shanker, speeches and testimonies, and correspondence.

**Series 3:** Bella Rosenberg Subject Files, 1971-2005 (Box 27-39, 41, 45-51)

The Bella Rosenberg Subject Files contain documents created while working in the office of the AFT Presidents Albert Shanker and Sandra Feldman. Of particular note are files related to the Lessons for Life program in which Rosenberg was heavily involved, her research and writing based on the 2003 National Assessment of Educational Progress, her work with the National Board for Professional Teaching Standards, various AFT collaborations with the National Education Association, and documents related to vouchers and voucher programs in cities including Cleveland, Ohio, and Milwaukee, Wisconsin. Audiovisual material includes audiocassettes and VHS tapes of interviews and television appearances, and VHS tapes associated with the Lessons for Life Campaign.

**Arrangement**

Arranged in 3 series – Series 1 (Boxes 1-25, 40, 42-45), Series 2 (Boxes 25-27) and Series 3 (Boxes 27-39, 41, 45-51). Folders within the series are arranged alphabetically by subject and thereunder chronologically by date. However, additional boxes added to the collection are simply listed at the end of series 1 and 3 and are not in any particular order. Another exception in Series 3 are the "Voucher Files" (Boxes 37-38), which are arranged alphabetically by title, reflecting their original order.

Original file inventories by Karen Kneeland and Doug Ross of AFT are available in the case file. Note that these inventories do not necessarily reflect the exact order of the folders when they were received by the Reuther, nor their current arrangement. Some inventories contain item level descriptions of folder contents, and some have additional notes on the content or creation of the files and these notes are often duplicated in notes attached to the folders themselves. File folders are typically labeled AS (for Albert Shanker), SF (Sandra Feldman), or BR (Bella Rosenberg). The abbreviation "DR" refers to Doug Ross, Rosenberg's secretary.

## **Series 1**

### **Box 1**

1. Ability Grouping/Tracking, 1964-1994
2. Accelerated Schools Project, 1987-1995
3. Accountability, 1996-1986
4. Affirmative Action, 1989, 1995
5. AFL-CIO, 1987-1995
6. AFT Democracy Project, 1981-1992
7. AFT Futures Committee, 1990-1992
8. AFT Leadership for Reform Institute (3rd Meeting?) and Follow-Up Materials, 1992
9. AFT-NEA Merger, 1993-1998
10. Anti-AFT Press Conference, 1996 August
11. Arizona (Ed.), 1985-1991
12. [Articles About Albert Shanker] The New Republic (Mentions AS), 1967-1968
13. [Articles About AS] Interviews with AS, 1968-1990
14. Articles About AS, 1971-1987
15. [Articles About AS], 1977, 1979, 1982
16. Articles About AS, 1988
- 17-18. Articles About AS, 1989
19. [Articles About AS] Blurbs, 1990
20. Articles About AS, 1990
21. Articles About AS, 1991
22. Articles About AS, 1992
23. Articles About AS, 1993-1995
24. References to AS, 1996

### **Box 2**

1. Articles About AS, 1996-1997
2. 1997 Quotes/Blurbs, 1997
3. 1982 Articles, 1982-1986
4. 1984 Daedalus, 1984
5. [Articles by AS] The Teaching Force Problem, *National Forum*, 1984 Spring
6. [Articles by AS] *Journal of Negro Education*, 1986
7. [Articles by AS] Yale University Press Early Schooling, 1987 January 29
8. [Articles by AS] Comment, *Journal of Policy Analysis and Management*, 1987 May 8
9. Articles by AS, 1987
10. Articles by AS, 1988
11. [Articles by AS] School of the 90s, Incentives for Reforms, Met Life Foundation, 1989 August
12. [Articles by AS] Business Should Demand More, 1989 September
13. [Articles by AS] Crisis in Ed. & the Limits of the Traditional Model of Schooling, 1989 October
14. [Articles by AS] *Delta Kappan* Materials Re: Restructuring Schools, 1989 October
15. [Articles by AS] Letting Schools Compete, 1989 November 13

16. [Articles by AS] Restructuring Schools, *Atlantic Constitution*, 1989 December
17. [Articles by AS] The Social and Educational Dilemmas of Test Use, 1989
18. Articles by AS, 1989
19. [Articles by As] A Proposal for Using Incentives to Restructure Our Public Schools, *Phi Delta Kappan*, 1990 January
20. [Articles by As] *Phi Delta Kappan* Backup Material, 1990
21. [Articles by As] Turning Schools Into Free Markets..., 1990 January
22. [Articles by As] Letter to Re: Learning..., 1990 February 6
23. [Articles by As] The Standardized Tests that Ate Curriculum, 1990 February 9
24. [Articles by As] (Ad) The Last Thing We Need is a Brick in the Wall Between Students and Teachers..., 1990 February 21
25. [Articles by As] What Should Our Schools be Like in the Year 2000?, 1990 February
26. [Articles by As] Need to Reform Our Education System, 1990 March 7
27. [Articles by As] What Does the American Public Want in Education, 1990 March-April
28. [Articles by As] Letter Response to Gene Geisert Re: School Reform, 1990 April 20
29. [Articles by As] Critiques of Pieces Submitted to "In the Beginning Story Contest", 1990 April 23
30. [Articles by As] What Can be Done to Fix America's Schools?, 1990 July 31
31. [Articles by As] Methods of Testing Students Fail, 1990 August 6
32. [Articles by As] Letter to *The New Republic*, 1990 August 16
33. [Articles by As] Are Unions Dead?, Summer, 1990
34. [Articles by As] The Role of Incentives in Improving Public Education, 1990 September
35. [Articles by As] Quote Re: Chicago Schools to Pam Massarsky, 1990 October 31
36. [Articles by As] How Businesses Can Help Reform American Schools, 1990 November

### Box 3

1. [Articles by As] Forty Birds: Curriculum in the Restructured School, Fall, 1990
2. [Articles by As] Politics, Markets and American Schools, Winter, 1990
3. [Articles by As] Scripts for Radio America Broadcasts, 1990-1991
4. Articles by AS, 1990-1991
5. [Articles by AS] Future Trends in Education, 1991 January
6. [Articles by AS] Booklet: Politics, Markets, & America's Schools..., Winter, 1991
7. [Articles by AS] WSJ Re: What's Wrong with American Education, 1991 June
8. [Articles by As] Letter to the Editor: WSJ Re: Chubb & Moe Private vs. Public, 1991 July 31
9. [Articles by As] Forward: Professional Practice Schools, 1991 July
10. [Articles by As] Longer School Year Won't Help if it's More of the Same, 1991 September 2
11. [Articles by As] Where are We Going in Education Reform?, 1991 September
12. [Articles by As] A National Examination System, 1991 September
13. [Articles by As] School Reform, 1991 October

14. [Articles by As] Bibliography of Books on Labor Movement, 1991 November
15. [Articles by As] Agenda for Privatization, 1991 November
16. [Articles by As] Do Private Schools Outperform Public Schools? 1991 Fall
17. [Articles by As] Education the Crisis is Real, 1991 December 14
18. [Articles by As] NYT Letter (China), 1991 December
19. [Articles by As] Flunked: Could You Pass the Japanese SAT?, 1991 December 16
20. [Articles by As] Review of Kozol's *Savage Inequalities*, 1991 December
21. [Articles by As] Standards in Education, 1991 December
22. [Articles by As] Democracy in the Persian Gulf, 1991
23. [Articles by As] Math NAEP and Private School Choice, 1991
24. [Articles by AS] Forty Years in the Profession, 1991
25. [Articles by AS] Statement on International Assessment of Educational Progress, 1992 February 5
26. [Articles by AS] Private vs. Public Schools: What Education Gap?, 1992 February
27. [Articles by AS] Structure of Class Day, 1992 April 14
28. [Articles by AS] GAO, 1993 July
29. [Articles by AS] College Preparatory Initiative (CPI), 1992 August 7
30. [Articles by AS] Keep Your Eye on the Ball, 1992 October
31. [Articles by AS] Saying No to Private School Choice, Vouchers Will Not Help, 1992 November
32. [Articles by AS] Private School Choice and Ed. Reform, 1992 December
33. [Articles by AS] Multi-Age Classrooms, 1992 December

#### Box 4

1. [Articles by AS] The First Step Toward Reform, 1992 Fall-Winter
2. [Articles by AS] Choice Vouchers are a Sham, 1992 Winter
3. [Articles by As] Do Private Schools Outperform Public Schools? 1992
4. Articles, etc., by AS, 1992
5. [Articles, Research, Drafts, other Writing for AS] Notes for Competitiveness Policy Council Report, 1993 January 4
6. [Articles, Research, Drafts, other Writing for AS] Saturn, 1993 January 24
7. [Articles, Research, Drafts, other Writing for AS] "The Task Before Us" *Phi Delta Kappan*, 1993 February
- 8-9. [Articles, Research, Drafts, other Writing for AS] St. Paul 75th, 1993 March 30, April 23
10. [Articles, Research, Drafts, other Writing for AS] "America's Education Problems: Why Vouchers are Not the Answer", *Survey of Businesses*, Spring, 1993
- 11-12. [Articles, Research, Drafts, other Writing for AS] "School Choice: Why Vouchers are Not the Answer", *Survey of Businesses*, 1993 April
13. [Articles, Research, Drafts, other Writing for AS] "National Standards in Education", 1993 April
14. [Articles, Research, Drafts, other Writing for AS] Latino, 1993 May
15. [Articles, Research, Drafts, other Writing for AS] Encyclopedia of African-American Education, 1993 September 15
16. [Articles, Research, Drafts, other Writing for AS] Letter Re: Parents for Ed. Choice, 1993 September

17. [Articles, Research, Drafts, other Writing for AS] Letter to editor, Calif. Prop 174, 1993 October
18. [Articles, Research, Drafts, other Writing for AS] Public vs. Private Schools, Fall, 1993
19. [Articles, Research, Drafts, other Writing for AS] News Quotes/Clips Re: National Standards, 1993
20. Articles, Letters and etc., by AS, 1993
21. [Articles, Research, Drafts, other Writing for AS] SDE/Inclusion, 1994 January 14
22. [Articles, Research, Drafts, other Writing for AS] Vouchers Undermine Public Ed., 1994 February
23. [Articles, Research, Drafts, other Writing for AS] Why We Need National Education Standards, 1994 March
24. [Articles, Research, Drafts, other Writing for AS] Inclusion and Tracking (NYSCEA), 1994 April 15
25. [Articles, Research, Drafts, other Writing for AS] Beyond Goals 2000: The Future of National Standards and Assessments in American Education, 1994, May 18
26. [Articles, Research, Drafts, other Writing for AS] Making Standards Count, 1994 May 18
27. [Articles, Research, Drafts, other Writing for AS] Standards and Stakes (SDE) Multi-Age, 1994 July 1
28. [Articles, Research, Drafts, other Writing for AS] State of the Union Address, Convention, 1994 July 16
29. [Articles, Research, Drafts, other Writing for AS] Inclusion, CAMI, 1994 August 5
30. [Articles, Research, Drafts, other Writing for AS] Inclusion, 1994 September 11
31. [Articles, Research, Drafts, other Writing for AS] Basic Education: A Twenty Year Retrospective, 1994 September
32. [Articles, Research, Drafts, other Writing for AS] Voucher Plans & Private Mgmt (All Smiles), 1994 September

#### **Box 5**

1. [Articles, Research, Drafts, other Writing for AS] New History Standards Fail the Test, 1994 November 27
2. [Articles, Research, Drafts, other Writing for AS] Statement Re: Learning by Degrees, 1994 November
3. [Articles, Research, Drafts, other Writing for AS] Voices from the Field, 1994 November
4. [Articles, Research, Drafts, other Writing for AS] Making Standards Count, 1994 Fall
5. [Articles, Research, Drafts, other Writing for AS] Charter Schools Aren't Necessarily Good Schools, 1994 December
6. [Articles, Research, Drafts, other Writing for AS] Full Inclusion is Neither Free Nor Appropriate, 1994 December
7. [Articles, Research, Drafts, other Writing for AS] Private School Choice: An Ineffective Path to Reform, 1994
8. Articles by AS, 1994-1995

9. [Articles by As] World Class Standards: How to Get There from Here, 1995 August 7
10. [Articles by As] Education Contract with America, 1995 September 15
11. [Articles by As] Reflection on 12 Studies on Education Reform, 1995 September
12. [Articles by As] Restoring Hope for Public Education, 1995 October
13. [Articles by As] The Real Value of Civic Education, 1995 November 20
14. [Articles by As] Education Reform: What's Not Being Said, 1995 Fall
15. [Articles by As] Why Schools Need Standards & Innovations, 1995 December 6
16. [Articles by AS] Fresh Paint and Choice & Choice, 1995
17. [Articles, Research, Drafts, other Writing for AS] The Case for High Stakes and Real Consequences, 1995
18. [Articles by AS] E-mails to BR WSJ Op Ed, 1995
- 19-20. Articles by Albert Shanker, 1996
21. [Articles by AS] The Forum, 1997 October 30
22. Article and Letter by AS, 1997
23. [Articles by AS] The Standardized Tests that Ate Curriculum, undated
24. [Articles by AS] Columns: Where We Stand Index, 1984-1994
25. [Articles by AS] Columns, 1987
26. [Articles by AS] Columns, 1988
27. Background for Column on Uri Treisman, 1988
- 28-29. [Articles by AS] Columns, 1989
30. [Articles by AS] Columns, 1990
31. [Articles by AS] Columns, 1991
32. [Articles by AS] Columns, 1992
33. [Articles by AS] Columns, 1993
34. [Articles by AS] Columns, 1994
35. [Articles by AS] Columns, 1995
36. [Articles by AS] Columns, 1996
37. [Articles by AS] Column Anthology, undated

#### **Box 6**

- 1-4. Australia (Educ.), 1987-1993
5. Bilingual Education, 1985-1997
6. Shanker Bibliography (Partial) and Biography
7. Gerald Bracey, 1991-1996
- 8-10. Business and Education (1), 1988-1992
- 11-13. Business and Education (2), 1984-1988
14. California, 1990
15. California, 1990-1996
16. California (LA), 1990-1995

#### **Box 7**

- 1-4. California (LA - Rodriguez Case), 1991-1992
5. California (San Francisco), 1989-1994
6. Calvert-Barclay School (Baltimore), 1995-1996
7. Canada (Ed.), 1990-1996



8. Career Ladders, 1983-1990
- 9-11. Doug Carnine, 1991-1995
- 12-13. Center for Strategic and International Studies, Strengthening of America Commission, 1991-1993
14. Certification/Standard Setting, 1983-1985
15. CGCS (Council of Great City Schools), 1995-1996
16. AFT, Early Charter School Concept/School Restructuring, 1988-1989, 1995

**Box 8**

1. Charter Schools, 1988-1996
2. Ray Budde/Charter Schools, 1986-1993
3. Ted Kolderie/Charter Schools
4. Children's Defense Fund, 1996
5. Choice (Chubb and Moe), 1990-1993
6. Choice (International), 1983-1993
7. Choice (Public-Private Schools; Public School Choice), 1989-1991
8. Choice (Public/Private)(1), 1991-1995
9. Choice (Public/Private)(2), 1989, 1995
10. Choice (Public School Mostly) (1)
11. Choice (Public School) (2), 1989
12. Choice (Public School) (3), 1986-1988

**Box 9**

1. Private School Choice
2. Chubb and Moe, Draft with Al Shanker Notes, 1990 May
3. [Chubb and Moe] John Witte and Howard Nelson Re: Chubb and Moe, 1990 October 16
4. Chubb and Moe Clips, 1990 December
5. Chubb and Moe: Why Markets are Good for Education, The Brookings Institution, 1990
6. Church/State. 1982-1995
7. Class Size, 1995-1996
8. Colorado, 1991-1992
9. Committee for Economic Development, 1982-1995
10. Competitiveness Policy Council, 1992-1993
11. Connecticut, 1992-1994
12. Coordinated/Integrated Services for Children, 1992-1993
13. Correspondence, etc., 1987-1996
14. [Correspondence] Memos Related to AS in Doug Ross Files, 1988-1989
15. Correspondence, 1988, 1996-1997
16. [Correspondence] External Communication to AS, 1989-1995
17. [Correspondence] Staff Memos to AS, 1990-1993
18. Interoffice Correspondence, 1993
19. [Correspondence] Letters Re: NASBE/School Violence Column, 1994 November 20
20. Correspondence, 1994

21. [Correspondence] Letters from, 1994
22. Correspondence, Unsigned, Prepared by BR, 1994-1997

**Box 10**

1. Interoffice Correspondence, 1995
2. [Correspondence] Letters, 1995
3. Correspondence with Reecer, 1995, 1996
4. Interoffice Correspondence, 1996
- 5-6. Council on Competitiveness, 1988-1997
7. Courses Taught, Hunter College and Harvard Graduate School of Education Courses, 1986, 1987-1990
- 8-9. Courses Taught, Readings, Harvard Graduate School of Education, 1991 Spring
- 10-13. Courses Taught, Readings, Harvard Graduate School of Education, undated
- 14-16. Courses Taught, Readings, Harvard Graduate School of Education, AS Course Articles, undated
17. Curriculum, 1985-1994
- 18-19. Curriculum, Multicultural, 1989-1995

**Box 11**

1. Curriculum, Textbooks, 1990
2. Decentralization, 1988-1995
- 3-5. Discipline, 1978-1998
6. District of Columbia, 1995
7. Robert Dreeben
8. Dunlop Comm. Report, 1995
9. Early Childhood Ed., 1983-1995
10. Early Childhood, 1989
11. Education Alternatives, Inc. (EAI)/Tesseract/John Golle, 1991-1996
12. Education Alternatives, Inc. (EAI)/Tesseract, 1993-1996
13. Education and Economy, 1986-1992
14. Education and Productivity, 1987-1995
15. British Report, Education for All, 1985
16. Education Reform (Dade County, FL), 1986-1995

**Box 12**

1. Education Reform (General), 1983-1994
2. Effective Schools, 1983, 1986
3. Education International (EI), 1985-1993
4. Education International (EI), 1994-1995
5. Education International (EI), Britain 1987-1997
6. Elementary Education, 1984-1989
7. Elementary and Secondary Ed. Act (ESEA) (Chapter 1) (1), 1988-1994
8. Elementary and Secondary Ed. Act (ESEA) (Chapter 1) (2), 1992-1994
9. Elementary and Secondary Ed. Act (ESEA) (Chapter 1) (3), 1992-1994
10. Elementary and Secondary Ed. Act (ESEA) (Chapter 1) (4), 1994-1995

11. Federal Role in Education, 1989
- 12-13. Finland (Ed.), 1987
14. Letter (Prof. Samuel Fleischacker) to AS and His Book, 1994
15. France (Educ.), 1990-1992, undated
16. Full Inclusion/Mainstreaming, 1994
17. General Equivalency Diploma, 1990-1991
18. Georgia (Ed.), 1995-1996

### **Box 13**

1. Germany (Mainly Holweide School Materials, Cologne), 1986-1991
2. Sue Glass Book of Columns, 1993
3. Sue Glass, 1993-1999
4. Goals 2000, 1993-1995
5. Health, Adolescent, 1990
6. Heinz Foundation, Re: Ted Sizer
7. Higher Education, 1992-1995
8. Paul Hill, 1994
9. Home Schooling, 1990
10. Illinois (Chicago), 1990-1996
11. Incentives, Student, 1989-1993
12. Incentives, Schools, 1989-1994
13. Incentives (School, Student), 1989-1992
14. Indiana (Ed.), 1987-1992
15. Institution Building in Urban Education, 1968
16. Israel (Ed.), circa 1985
17. Japan (Ed.), 1987-1990
18. Letter to BR, Kahlenberg, 2002

### **Box 14**

1. Kansas City Desegregation, 1989-1994
2. Kentucky (Ed. Reform), 1989-1995
3. Kirsch/Hornbeck, 1996
4. Korea, 1989
- 5-6. Lerner, Barbara, 1981-1991
7. Posthumous Lerner Op Ed on AS Proposal, 1981
8. Literacy (Adult), 1990-1996
9. Literacy, 1986-1994
10. Magnet Schools, 1989
11. Making Do in the Classroom, 1985
12. Management, 1986-1993
13. Management (2), 1986-1995
14. Management (Reports), 1986-1987
15. [Manuscripts] Mss Sent to AS With Letter, 1987, 1994
16. [Marshall] Assignment to Review Marshall Book, 1997
17. Maryland (Baltimore), (EAI), 1993-1995
18. Massachusetts (Boston), 1992

19. Math/Science, 1985-1997
20. Merit Schools (AS Proposals), 1989-1993

**Box 15**

1. Merit Pay, circa 1982-1991
2. Metropolitan Life Foundation (Teacher and Ed. Div.), 1991
3. Michigan (Detroit), 1990-1993
4. Minnesota, 1993-1995
5. Missouri (Kansas City), 1991-1993
6. Missouri (St. Louis), 1995
7. Monograph sent to AS, 1985, 1995
8. National Academy of Ed., Panel on NAEP 2, 1990-1993
9. National Academy of Ed. Panel on NAEP, 1996
10. National Assessment of Educational Progress, (NAEP) (4), 1985-1987
11. National Assessment of Educational Progress (NAEP) (3), 1988-1996
12. NAEP, 1990-1993
13. National Assessment of Educational Progress (NAEP), 1990-1995
14. National Assessment of Educational Progress (NAEP), (Math), 1992-1993
15. National Assessment of Educational Progress, 1993
16. National Assessment of Educational Progress Redesign, 1996
17. National Assessment of Educational Progress (National Assessment Governing Board [NAGB]), 1989-1990
18. National Assessment of Educational Progress (National Assessment Governing Board [NAGB]), 1991-1997

**Box 16**

1. NCEST [National Council on Education Standards and Testing], 1989-1992
2. National Education Association (NEA), 1982-1996
- 3-4. National Education Goals, 1989-1994
5. National Education Goals/(NESAC; (NESIC), 1992-1994
6. National Education Goals Panel (National Governors Assoc.), 1991-1992
7. National Education Goals/President's Education Policy Advisory Committee, 1989-1991
- 8-9. National Governors Association (NGA), 1985-1992
10. National Governors Association/Education Summit, 1989-1991
11. National Institutes for Work and Learning: National Panel on Work and America's Youth, 1988-1991
12. National Service, circa 1988-1993
13. National Teacher Exam (Shanker Proposal), 1984-1985
14. National Teacher Exam (NTE), Educational Testing Service (ETS), 1984-1991

**Box 17**

1. National Urban League, 1995-1996
2. New America Schools Corp., 1991-1995
3. New Jersey, 1991-1993
4. NJ State Takeover, 1986-1989

5. New Mexico, 1984
6. New Standards Project (National Center on Education and the Economy), 1991-1996
7. New York State (New York City), circa 1988-1996
8. New York State (Rochester), 1985-1995
9. New York State, 1989-1996
10. New Zealand, 1989-1994
11. North Carolina, 1990-1994
12. Ohio, 1988-1993
13. Oregon, 1991
14. Other Professions, 1983-1989
15. Outcome-Based Education, 1993-1994
16. Paideia Proposal (Mortimer Adler), 1985-1990
17. Parent Involvement, 1984-1995
18. Peer Tutoring, 1986-circa 1990
19. Pennsylvania, 1990-1995
20. Pennsylvania (Philadelphia), 1990-1996

#### **Box 18**

1. Pennsylvania (Pittsburgh), 1988-1991
2. PEPAC [President's Education Policy Advisory Committee] Bush I, 1990
3. Personnel (Job Requests, etc), 1987-1994
4. Pew Forum on Education and the Economy, 1993-1997
5. Pogrow, Stanley, 1995-1996
6. Polls, Surveys (non-AFT), 1990-1996
7. [Poverty] Notebook, Conf. Reducing Poverty in America, 1993
8. Presidential Campaign, 1992
9. Presidential Election/Transition/Nominations, 1992-1993
10. Presidential Campaign, 1996
11. [Press] Re: Supreme Court Decision in Parochial School Bargaining, 1979 March
12. [Press] Notes, Press Calls Shanker Breakfast State Fed Conference, 1983 or 1984
13. [Press] News Release Statement Re: NAEP Science Report Card
14. Press Releases, Press Conference, Quotes, 1995
15. Press Releases, Press Conference, Quotes, 1996
16. Press Releases, 1997
17. Principals, circa 1988
18. Private Schools, 1986-1991
19. Privatization, Ed., [Contains Testimony] 1988-1997
20. Privatization, Non-Ed., 1984-1990
21. PTA (National Parent Teacher Association), 1988-1997
22. Public Agenda Foundations, 1994-1996
23. [Ravitch] Draft Response Galston/Ravitch Post Op Ed, 1996
24. Ravitch, Diane, circa 1976
25. [Reading Material AS to BR] Misc. Materials Sent to BR, 1988, 1992-1993

**Box 19**

1. [Reading Material AS to BR] Misc. Pubs and James Coleman ltr/mss Sent to BR, 1992-1994, 1995
- 2-3. Restructuring Schools, 1983-1988
- 4-6. Restructured Schools: Proposals and Plans, 1984-1998
7. Restructuring (AFT Work), 1987-1991
8. AFT Task Force on Restructuring, 1988, 1990
9. Restructuring Schools (2), 1989
10. Restructuring Schools (3), 1990-1995
11. Rhode Island, Providence, 1991
12. Right-Wing, 1995
13. Rockefeller Foundation, 1988-1994
14. Russia (Teachers and Unionism), 1994
15. Sarason, Seymour, 1988
16. School-Based Management, 1987-1995
17. School Finance, 1990-1995

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1. School Governance (Mostly School Boards), 1987-1993
2. School-Work Transition, 1988-1996
3. School-Work Transition (SCANS), 1991-1992
4. Secondary Schools, 1986-1991
5. Sexual Harassment (Title IX), 1994-1996
6. Shanker Personal Archives [See AV for additional material], 1994-1997, undated
7. Silver, John, 1975-1989
8. Singapore, 1989
9. Ted Sizer/ Coalition of Essential Schools, 1989-1990
10. Smart Family Foundation, 1993
11. Social Promotion, 1983
12. South Carolina, 1990
13. Special Education/Full Inclusion, 1993-1996
14. Testimony on Truth in Testing Act, 1979
15. Speeches and Testimony, 1984-1986
16. Speeches, 1987

**Box 21**

1. Speeches/Testimony, 1988
2. [Speeches & Testimony] Congressional Testimony: Mentions of and Excerpts From, 1988, 1991
3. [Speeches & Testimony] Restructuring Our Schools, 1989 June 27
4. [Speeches & Testimony] CEFPI Pacific Northwest Regional Conference, 1989 July 16
5. [Speeches & Testimony] Clips/Notes Re:QuEST, Teacher Incentives, 1989 August
6. [Speeches & Testimony] Public Schools Need Drastic Change, 1989 September, December

7. [Speeches & Testimony] Conference on Racism AFT Conference, 1989 October 6
8. [Speeches & Testimony] Educational Testing Service (ETS) Conference, 1989 October 28
9. [Speeches & Testimony] Revisions: Remarks at Math/Science Education Action Conference, 1989 October
10. [Speeches & Testimony] Public Education is in Trouble, 1989
11. [Speeches & Testimony] QuEST, 1989
12. Speeches, Etc., 1989
13. Speeches and Testimony, 1990
14. Speeches and Testimony, 1991
15. [Speeches & Testimony] Multicultural Education (Department of Education Meeting), 1991 October 8
16. Speeches and Testimony, 1992
- 17-18. Speeches and Testimony, 1993
19. [Speeches & Testimony] Preparing Teachers for the 21st Century, 1994 November 8
20. Speeches and Testimony, 1994

## **Box 22**

1. [Speeches and Testimony] Lessons for Life Campaign Speech, 1995 September 6
2. [Speeches and Testimony] Educational Technology in the 21st Century, 1995 October 12
3. Speeches and Testimony, 1995
4. Speeches, 1996
5. Testimony, 1996
6. St. Louis (Student Tests for Teacher Evaluation), 1987
7. [Standards] National Standards, etc., 1991-1995
8. [Standards] National Standards, (Arts) 1992
9. [Standards] National Standards, (English Language Arts), 1996
10. [Standards] National Standards, (History), 1993-1994
11. [Standards] National Standards, (Math), 1995
12. [Standards] National Standards, (Opportunity to Learn), 1993-1994
13. [Standards] National Standards, (Science), 1992-1995
14. Standards, International, 1993-1994
15. [Standards] State Teacher Standards Boards, 1986
16. Statistics, Demographics, 1990-1991
17. Statistics/Data, 1993-1995
18. Thomas Sticht, 1988-2000
19. Student Learning, 1988-1994
20. Summit, Education, 1996
21. Phil Taliaferro, Bray v Cook, 1995-1996
22. Taliaferro, Phil (Includes Brad Butler Correspondence), 1995-1996
23. Jack Taub, circa 1986-1987
24. Teach for America, 1989-1995
25. Teacher Certification, 1985-1987
26. Teacher Certification Alternate Route, 1986-1993

27. Teacher Education, 1984-1996
28. Teacher Evaluation, 1981-1994

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1. Teacher Evaluation, Peer Review, etc., 1985-1994
2. Teacher Misassignment, 1987
3. Teacher Professionalization, 1994
4. Teacher Salaries (Alternative), 1990-1993
5. Teacher Salaries, 1988, 1992
6. Teacher Shortages, 1984-1986
7. Teacher Supply/Demand, 1984-1995
8. Teacher Testing, 1982-1990
9. Testing, Teachers, 1985-1988
10. Teacher Unions, 1989-1996
11. Teaching, 1991-1993
12. Technology, 1987-1990
13. Technology (2), 1990-1995
14. Testing, 1988-1994
15. Testing Performance/Alternative, 1986-1995
16. Testing, Students, 1988-1995
17. Testing, Students, International, 1990-1994
- 18-19. Testing, Texas, 1986-1996
20. Time (e.g. Longer School Days/Year, 1987-1992
21. Third International Math and Science Study (TIMSS), 1996-1997

### **Box 24**

1. [Toch] Autographed Book by Tom Toch, 1991
2. [Tribute] Death of Shanker, 1997
3. [Tribute] Fax NBPTS Plans for Tribute to AS, 1997
4. Tribute - Correspondence (Reecer) Memorial, 1997
5. "Troops to Teachers", 1991-1992
6. Teacher Union Reform Network (TURN), 1996
7. United Federation of Teachers, 1988-1994
8. Union District Leadership Consortium (UDLC), 1988-1991
9. Union Reform, 1988-1996
10. US Department of Education, 1985-1994
11. Values, 1986-1993
12. Vouchers, 1995-1997
13. Vouchers (CA), 1991-1993
14. Vouchers (Cost, Misc.), 1996
15. Vouchers (International), 1985-1997
16. Vouchers, Milwaukee, 1990-1997
17. Vouchers, Tuition Tax Credits/Deductions, 1978-1991
18. Walkabout Schools, 1992-1993
19. Welfare Reform (Note: Also Includes Early Childhood Material), 1988-1995
20. Whittle Communications/Channel One, 1989



21. [Whittle] Technology/Whittle Communications (Channel One), 1989

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1. [Whittle] Technology/Whittle Communications (Channel One), 1990-1992
2. [Whittle] Edison Schools/ Whittle, 1991-1997
3. Yeshiva Decision, 1980, 1987

**Box 42**

1. Correspondence Written for and Signed by Al Shanker, 1988 May-December
2. Correspondence Written for and Signed by Al Shanker, 1989 January-April
3. Correspondence Written for and Signed by Al Shanker, 1989 April-October
4. Correspondence Written for and Signed by Al Shanker, 1989 November-December
5. Correspondence Written for and Signed by Al Shanker, 1990 January-June
6. Correspondence Written for and Signed by Al Shanker, 1990 July-December (1 of 2)

**Box 43**

1. Correspondence Written for and Signed by Al Shanker, 1990 July-December (2 of 2)
2. Correspondence Written for and Signed by Al Shanker, 1991 January-June
3. Correspondence Written for and Signed by Al Shanker, 1991 July-December
4. Correspondence to Al Shanker (Unanswered), 1991 January-April
5. Correspondence to Al Shanker (Unanswered), 1991 May-August
6. Correspondence to Al Shanker (Unanswered), 1992
7. Correspondence to Al Shanker (Unanswered), 1993
8. National Academy of Education, 1987-1996
9. The Business Roundtable, 1990-1996
10. National Alliance of Business, 1990-1996
11. Correspondence to Al Shanker, 1994-1995

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1. Speech Notes for Al Shanker, 1984-1996
2. Testing
3. Competitive Policy Council
4. Shanker Correspondence, 1984 January-April
5. Shanker Correspondence, 1986 July-September
6. Shanker Correspondence, 1986 April-June
7. Shanker Correspondence, 1986 August-September
8. Shanker Correspondence, 1984
9. Shanker Correspondence, 1985 January-June
10. Shanker Correspondence, 1985 July-September
11. Shanker Correspondence, 1985 October-December
12. Shanker Correspondence, 1987 January-March
13. Shanker Correspondence, 1986
14. Shanker Correspondence, 1988
15. Shanker Correspondence, 1988

16. Shanker Correspondence, 1988
17. Shanker Correspondence, 1985
18. Shanker Correspondence, 1984

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1. Correspondence to Shanker, 1987 October-December
2. Correspondence to Shanker, 1987 July-September
3. Correspondence to Shanker, 1987 April-June
4. Pace University, 1986
5. Interoffice Correspondence, Shanker, 1990
6. Interoffice Correspondence, Shanker, 1991
7. Interoffice Correspondence, Shanker, 1992

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4. Article About SF (Village Voice), 1988
5. Articles, Letters, etc., Including Drafts, 1997-2002
6. [Articles] More BR Memos/Drafts, etc., for SF, 1998-2002
7. [Articles] Next Challenges for Standards-Based Reform, 2002
8. Columns, 1998-2002
9. Correspondence to/from SF, 1984-2002
10. Correspondence from, 1997
11. Correspondence to, 1997
12. Internal Correspondence to/from SF, 1998-2000
13. External Correspondence to SF, 1998-2001
14. Correspondence From, 1998-2002
15. Ed McElroy Edison Project, 1999
16. Manhattan Inst. Panel Thernstroms No Excuses, 2003
17. Public-Private School Forum, 1998-1999
18. Speech and Article, Collective Bargaining, 1984, 1997
19. [Speeches] UFT Spring Conference Address, 1997 May 17
20. [Speeches] 4th Annual Conference on Character Building, 1997 June 12
21. [Speeches] QuEST Keynote Address, 1997 July 27
22. [Speeches] Accepting Labor Award, American Jewish Congress, 1997 September 15
23. Speech Drafts for SF or Edits of SF, 1997-1998
24. [Speeches] Redesigning Low-Performing Schools Conference, 1998 January 9
25. [Speeches] Redesigning Low-Performing Schools Conference Presentation, 1998 January 9
26. [Speeches] California F of T Annual Convention, 1998 February 28

**Box 26**

1. [Speeches] AFT Higher Education Conference, 1998 April 3
2. [Speeches] CUNY/ Baruch, 1998 April 20
3. [Speeches] AFT PSRP Conference Keynote Address, 1998 April 24

4. [Speeches] US Mayors Conference, 1998 May 6
- 5-6. [Speeches] "Only Connect", American Association of University Professors, 1998 June 12
- 7-8. [Speeches] AFT Convention Keynote, 1998 July 17
9. [Speeches] Commonwealth Club of California, 1998 September 10
10. [Speeches] HUD, Community 2020 Seminar Series, 1998 September 24
11. [Speeches] AFT-NEA Teacher Quality Conference, 1998 September 25
12. [Speeches] White House Conference on School Safety and Discipline, 1998 October 15
13. [Speeches] Gary Teachers Union QuEST Conference, 1998 October 22
14. [Speeches] BR Drafts for SF or Edits of Drafts (Not a Complete Set), 1998-2003
15. [Speeches] 12th International Congress for School Effectiveness, 1999 January 5
16. [Speeches] Shaping Our Future, AACTE Conference, 1999 February 26
- 17-18. [Speeches] QuEST Conference, 1999 July 9
19. [Speeches] QuEST Speech Follow-Up, 1999 December 9
20. [Speeches] 220,000 Teachers a Year...Economic Club of Detroit, 2000 January 18
- 21-22. [Speeches] AFT Convention Keynote, 2000 July 3
23. [Speeches] Introduction of Secretary Riley, DNC, 2000 August 14
24. [Speeches] Presentation to President Clinton, DNC, 2000 August 14
25. [Speeches] Remarks to the DNC, 2000 August 17
26. [Speeches] National Literacy Summit, 2000 September 7
27. [Speeches] Century Foundation, National Press Club, 2000 September 14
28. [Speeches] Testimony, Senate Committee Health, Labor, & Pensions, 2002 June 21
29. [Speeches] AFT Convention Keynote, 2002 July 15
30. [Speeches] QuEST Conference, 2003

### **Box 27**

1. [Speeches] Testimonies, 2003
2. UFT, 1997-1998

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3. Ability Grouping/Tracking, 1991, 1996
4. Accountability, 1999-2000
- 5-6. American Education Research Association [AERA], 1999-2000
7. AFL-CIO
8. Albert Shanker Institute, 1997-1999
9. [Articles] BR Drafts/Articles, 1988-2005
10. [Articles] Review/Edit of Educational Issues Draft, About Doing What Works, 2000 September
11. [Articles] Review/Edit of Educational Issues Draft, About Doing What Works, 2000 September
12. [Articles] Signed Publications (Some with Albert Shanker), 1988-2003
13. [Articles] Writings for Al Shanker, 1985-1995
- 14-18. Desk Calendars, 1986, 1992-2000, 2002, 2004

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1. Desk Calendars, 1986, 1992-2000, 2002, 2004
2. Pocket Calendars, 1986-1997
3. Century Foundation, 1998-2001
4. Century Foundation Online Debate, Kahlenberg/Clegg, 2001
- 5-9. Charter Schools, 1992-2001
10. Choice, Private Schools, 1995-1998
11. Class Size/"What Works" Distribution, 1998
12. Clinton Transition Team, DOE, 1992-1993
13. Consortium on Renewing Education (CORE), 1998
14. Correspondence to/from BR, 1984-2004
15. [Correspondence] Thank Yous, 1985-1997
16. Correspondence: Letters from BR, 1986-1991
17. Janko Correspondence, 1986-1993
18. [Correspondence] Memos and Letters to BR, 1988-1998
19. [Correspondence] Memos and Letters from BR, 1990-1995
20. Interoffice Correspondence from BR, 1991-1993
21. [Correspondence] Memos Related to AS, 1993
- 22-23. Correspondence from, 1993

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- 1-2. Correspondence to BR, 1993
3. Interoffice Correspondence from, 1994
4. Interoffice Correspondence to, 1994
5. Correspondence from BR, 1994-1999
6. Correspondence from BR, 1995
7. Correspondence to BR, 1995
8. Interoffice Correspondence (Mainly Mention Al Shanker), 1995
9. [Correspondence] Emails to AS, Some Responses, 1995-1996
10. Correspondence from BR, 1996
11. Correspondence to BR, 1996
12. Interoffice Correspondence (Mainly Mention Al Shanker), 1996
13. [Correspondence] Condolence Cards on AS's Death to BR, 1997
14. Correspondence from BR, 1997
15. Correspondence to BR, 1997
16. Interoffice Correspondence, 1997

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1. Interoffice Correspondence, 1997
2. Correspondence from BR, 1998
3. Correspondence to BR, 1998
4. Interoffice Correspondence to/from BR, 1998
5. Interoffice Correspondence to/from Sandra Feldman, 1998
6. [Correspondence] BR and DR Miscellaneous Requests, etc., 1998
7. Interoffice Correspondence, 1999
8. Correspondence, 1999

9. [Correspondence] External Memos from BR, 1999-2005
10. Correspondence, 2000
11. Interoffice Correspondence, 2000
12. Interoffice Correspondence to/from Sandy Feldman, 2000
13. Interoffice Correspondence, 2001
14. Correspondence, 2001
15. Correspondence, 2002
16. Interoffice (Mostly) Correspondence, 2002-2005
17. Correspondence, 2005
18. Council of Great City Schools, 1995-1998

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1. DeWitt Wallace Readers Digest, 1999-2000
2. Discipline, 1993-1998
3. District of Columbia, 188-1998
4. Early Childhood (K-Plus & ECLS Analysis), 2002-2003
5. Committee for Economic Development, 1991-1995
6. Economic Policy Inst., 1992-2003
7. Education Alternatives, Inc., 1992-1994
8. National Commission on Chapter 1, 1990-1994
9. AFT Chapter 1 Task Force, 1994
10. Title I ESEA Reauthorization, 1994
11. Title I ESEA, 1994-1995
12. Title I ESEA, Negotiated Rule Making, 1995
- 13-17. Title I ESEA Reauthorization AFT Task Force, 1998-1999
18. Title I, 1999-2001
19. Title I ESEA, 2000
20. Title I ESEA/NCLB, 2001

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1. Title I ESEA/NCLB, 2002
2. Goals, 2000
3. Greene, Peterson Milwaukee Voucher Study, 1996
4. Hard Work Pays, 1999-2000
5. Heinz Family Foundation, 1996-1997
6. Bella Rosenberg's File Index (Index Initiated in 1986 or 1987), circa 1986
7. Jewish Council for Public Affairs (Voucher Committee), 1995-1998
8. Kansas City Desegregation Ed Reform, 1994-1998
9. Labor Management Relations/Union Reform, 1990
10. Lessons for Life Campaign (More), 1995
11. Lessons for Life Campaign: First Things First Presentation, circa 1995
12. Lessons for Life Campaign (1), 1995 March - November
- 13-15. Lessons for Life Campaign [See AV Materials], 1995-1996

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1. Lessons for Life Campaign, 1995-1996

2. Lessons for Life, 1995-1997
3. Lessons for Life (Note: Includes some AS and SF Material), 1995-1998
4. Lessons for Life/Surveys, 1996
5. Lessons for Life Campaign (2), 1996-1997
6. Lessons for Life Campaign (2), 1996-1998
7. Lessons for Life, State Projects, Misc., 1997
8. Lessons for Life/Paraprofessionals, 1997
9. Lessons for Life (More), undated

#### **Box 34**

1. Lists of Invitees/Distribution [Where We Stand Anniversary, Daedalus, AS Memorial], undated
2. Adolescent Literacy Proposal, 2000-2001
3. Adolescent Literacy, 2000-2002
4. Merit Pay and Career Ladders,
5. A Nation At Risk: 20 Years Later, 2003
6. NAEP & NAGB, 1987-2003
7. [NAEP] AFT's 2003 NAEP Charter School Report, 2003
8. [NAEP] E-mails 2003 NAEP Charter School Report, 2004
9. [NAEP] Release 2003 NAEP Charter School Report, 2004
10. [NAEP] Charter School Achievement on the 2003 National Assessment of Education Progress, 2004
11. [NAEP] NY Times NAEP Charter School Report, 2004
12. [NAEP] Draft Letter to Editor 2003 NAEP Charter School Report, 2004
13. [NAEP] CER E-mail Campaign 2003 NAEP Charter School Report, 2004
14. [NAEP] AFT's 2003 NAEP Charter School Report Follow Up, 2004
15. [NAEP] Research, 2003 NAEP Charter School Report, 2004
16. [NAEP] Research 2, 2003 NAEP Charter School Report, 2004
17. [NBPTS (National Board for Professional Teaching Standards)] Background to Shanker National Teacher Exam, 1985
18. NBPTS (National Board for Professional Teaching Standards), 1987-1994
19. [NBPTS] Committee Nominations, 1989-1992
- 20-21. NBPTS, 1993-1998
22. [NBPTS] AFT Ad Hoc Working Group on the National Board for Professional Teaching Standards, 1995 May 17-18

#### **Box 35**

1. [NBPTS] Appeals of Certification Decisions, 1995
2. NBPTS, 1995-1997
3. NCEST (National Council on Education Standards and Testing), 1991-1992
4. AFT NCLB (No Child Left Behind) AYP (Adequate Yearly Progress), 2001
5. NCLB/AYP Project, Notes, Drafts, 2003-2005
6. NCLB Notes What's Proficient, 2004
7. NCLB/AYP Project, 2004-2005
8. NEA, 1986-1997
9. AFT/NEA Merger, 1993-2001

10. AFT/NEA/Rethinking Schools Project, 1999-2000
11. NEA, NAACP, 2000
12. National Education Goals Panel, 1989-1998
13. NESAC NEISC, 1992-1994
14. Online Newsletter, 2002-2003
15. Ohio State Feds and Locals, 1987-1998
16. Peer Review, 1999-2000
17. Philadelphia: WEPIC (West Philadelphia Improvement Corps), 1988-1992
18. Philadelphia, 1994-2001
19. Pogrow, 1995-1999

### **Box 36**

1. Presidential Campaign, 1996
2. Presidential Election, 2000
3. AFT Professional Practices Schools Task Force, circa 1985-1995
4. Public Agenda Foundation Surveys, 1995-2003
5. [Redesign] AFT Task Force on Redesigning Low Performing Schools, 1997
6. Restructuring School, 1986-1995
7. [Safety] National Staff Mtg., School Safety, Alt. Compensation, 1995, 2000
8. SCANS [Secretary's Commission on Achieving Necessary Skills], 1991-1992
9. Special Ed & Inclusion, 1993-1998
- 10-14. Speech Notes (Used in Delivery) [See AV for Additional Material], 1985-2005
15. St. Louis Teacher Evaluation Lawsuit, 1984-1986
16. St. Louis (Deseg.), Misc. Memos, 1984, 1995, 1998
17. Teach for America/Wendy Kopp, 1989-1995
18. Teacher Misassignment, 1998
19. Teacher Tenure, circa 1997-1998

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1. Teacher Union Reform Network (TURN), 1997-2000
2. Teachscape, 1990-2000
3. Testimony and Notes, Committee on Appropriations, 1997
4. Texas, 1993-2000
5. Time (School), 1993-1995
6. Tornillo (Includes Shanker Notes), 1988
7. Tuition Tax Credits/Deductions, 1997-2000
8. Vouchers (1), 1997-1998
9. Vouchers, 1998-2004
10. Vouchers: AFT Materials, 1995
11. Bella's Voucher Contest, 1996
12. Vouchers: BAEO (Black Alliance for Educational Options), 2001-2002
- 13-15. California Voucher Initiative, 1993-2000
16. Vouchers: CEP (Center on Education Policy), 1999-2000
17. Vouchers: Cleveland Voucher Program #1, 1997
18. Vouchers: Cleveland Voucher Program #2, 1998

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1. Vouchers: Feldman Response to Matthew Miller's "A Bold Experiment to Fix City Schools", 2000
2. Vouchers: Milwaukee Voucher Program, 1996-2002
3. Vouchers Privately Financed, 1998-2003
4. Vouchers: Urban Institute Study of FL, 1999-2000
5. Voucher Files: A Comparative Evaluation of the Cleveland Scholarship and Tutoring Grant Program, Indiana University, 1998 March 16
6. Voucher Files: A Critical Analysis of the Greene-Peterson-Du Paper, AFT, 1996 September
7. Voucher Files: A Voucher Reader: A Selection of "Where We Stand" Columns from 1971 to 1993, AFT, 1993
8. Voucher Files: Achievement Effects of the Milwaukee Voucher Program, Witte, University of Wisconsin, 1997 January
9. Voucher Files: Advocacy in the Guise of Science, Metcalf, Education Week, 1998 September 23
10. Voucher Files: Barriers, Benefits, and Costs of Using Private Schools to Alleviate Overcrowding in Public Schools, US Dept. of Ed., 1998
11. Voucher Files: "Class Size Revisited" Where We Stand, Shanker, NYT, 1995 July 2
12. Voucher Files: Cleveland Scholarship and Tutoring Program, Independent Auditors' Report, Deloitte & Touche LLP, 1997 September 19
13. Voucher Files: Cleveland Scholarship and Tutoring Program, Special Audit Report, Jim Petro, Auditor of State, Ohio, 1995-1998
14. Voucher Files: The Cleveland Voucher Program, AFT, 1997
15. Voucher Files: The Corruption of School Choice, Jackson, Boston Globe, 1998 October 28
16. Voucher Files: Educational Vouchers: Effectiveness, Choice, and Costs, Levin, SAGE and Stanford, 1997 September
17. Voucher Files: ETS Study Supports Value of Smaller Classes, Keller, Education Week on the Web, 1997 August 6
18. Voucher Files: Evaluation of the Cleveland Scholarship and Tutoring Program, Memo to Legislative Committee on Education Oversight, 1998 July 23
19. Voucher Files: Evaluation of the Cleveland Scholarship Program: Second-Year Report (1997-1998) Indiana Center for Evaluation, 1998 November 18
20. Voucher Files: Fact Sheet on Vouchers, AFT, 1995-1996
21. Voucher Files: First Choice, Where We Stand, Feldman, NYT, 1999 October 3
22. Voucher Files: First Year Results of the Student Achievement Guarantee in Education Program, Center for Urban Initiatives and Research, 1997 December
23. Voucher Files: Flying High, Toch, The New Republic, 1998 December 21
24. Voucher Files: In Cleveland, Vouchers Fail to Raise Test Scores, Sanchez, Post, 1998 April 8
25. Voucher Files: Lessons from Other Countries About Private School Aid, Center on Education Policy, undated
26. Voucher Files: Milwaukee Parental School Choice Program, Dept. of Public Instruction, Wisconsin, 1998 December 17



27. Voucher Files: The Milwaukee Voucher Experiment, The Good, the Bad, and the Ugly, Witte, Phi Delta Kappan, 1999 September
28. Voucher Files: Milwaukee Voucher Program, AFT, 1997 July
29. Voucher Files: Minority Test Scores at Catholic Schools Mirror Lag in City, Rohde, Milwaukee Journal, 1991 August 1
30. Voucher Files: Murderer on Staff of State-Funded Private School, Cleveland Plain Dealer, 1999 July 1
31. Voucher Files: Mythical Choice and Real Standards, Shanker, Reducing Poverty in America Views and Approaches, ed. Darby, SAGE, 1996
32. Voucher Files: Myths & Facts About Private School Choice, AFT, Fall, 1993
33. National Voucher Plans in Chile and Sweden: Did Privatization Reforms Make for Better Education? Carnoy, Comparative Education Review, Vol. 42, No. 3, 1998
34. Voucher Files: New Doubt is Cast on Study that Backs Voucher Efforts, Zernike, NYT, 2000 September 15
35. Voucher Files: New Kid on the...A Closer Look at America's Private Schools, Cookson, The Brookings Record, Winter, 1997
36. Voucher Files: Parental Involvement and School Choice: A Look at Private School Choice in Cleveland and Milwaukee, Public Policy Forum, 1998 November
37. Voucher Files: Politics, Markets, and America's Schools: The Fallacies of Private School Choice, Shanker and Rosenberg, AFT, Winter, 1991
38. Voucher Files: Private School Vouchers: The Track Record, AFT, 2001 March
39. Voucher Files: Privatization Through Vouchers in Developing Countries: The Cases of Chile and Colombia, Carnoy and McEwan, Stanford, 1999 April
40. Voucher Files: Public vs. Private, U.S. News, 1998 March 30
41. Voucher Files: Rebuilding Public Education: America's Foundation for the 21st Century, undated
42. Voucher Files: Recent Facts and Figures on Private Schools, Based on USDOE's Private Schools in the US: A Statistical Profile, 1990-1991, AFT, 1995 January
43. Voucher Files: Reply to Greene, Peterson and Du: "The Effectiveness of School Choice in Milwaukee", Witte, University of Wisconsin, 1996 August 23
44. Voucher Files: Research, Politics, and the School Choice Agenda, Molnar, et al., Phi Delta Kappan, 1996 November
45. Voucher Files: Schools and Student Achievement: More Evidence from the Milwaukee Parental Choice Program, Rouse, 1998 January
46. Voucher Files: School Vouchers: The Emerging Track Record, 1999 April
47. Voucher Files: Smaller Classes and Education Vouchers: A Research Update, Molnar, 1999 June
48. Voucher Files: Smaller Classes Not Vouchers Increase Student Achievement, Molnar, Keystone Research Center, 1998
49. Voucher Files: State Audit Can't Vouch for Program, Chancellor, Akron Beacon Journal, 1999 January 8
50. Voucher Files: Summary of Mission Statements & Related Information of Sectarian Schools Approved for Cleveland, Ohio Voucher Plan, Nat. Comm. For Public Education & Religious Liberty, 1996 February 22
51. Voucher Files: Tax Funding for Private School Alternatives, Moore, The Institute for Wisconsin's Future, 1998 October

52. Voucher Files: "Think Small!", Where We Stand, Feldman, NYT, 1998 March 1
53. Voucher Files: Title I: Building on Success, AFT, 1999
54. Voucher Files: Vouchers and the Accountability Dilemma, AFT, 1998 December
55. Voucher Files: Vouchers vs. Small Class Size, AFT, 1998 April
56. Voucher Files: What Some Much-Noted Data Really Showed About Vouchers, Winerip, NYT, 2003 May 7
57. Voucher Files: What Works Recent Research Demonstrates Major Benefits of Small Class Size, AFT, 1998 February
58. Voucher Files: When You Weigh the Evidence...Voucher Programs in Milwaukee and Cleveland, Dan Murphy, American Educator, AFT, Fall, 1998
59. Voucher Files: Will Vouchers Undermine the Mission of Religious Schools?, Loconte, Policy Review, 1999 January-February
60. AFT Dept. of Leg. What Works Compilation, 1997
61. AFT White House Voluntary Nat. Test Initiative, 1997
62. AFT White House Urban Ed Initiative, 1997-1999

### **Box 39**

1. AFT White House Initiative, 1997-2000
2. Whittle's Channel One, 1989-1991
- 3-4. Wingspread Conference, 1985, 1987

### **Box 46**

1. Interoffice Correspondence from Bella Rosenberg, 1988
2. Interoffice Correspondence to Bella Rosenberg, 1988
3. Interoffice Correspondence from Bella Rosenberg, 1984-1986
4. Interoffice Correspondence from Bella Rosenberg, 1987
5. Interoffice Correspondence from Bella Rosenberg, 1988
6. Interoffice Correspondence from Bella Rosenberg, 1989
7. Interoffice Correspondence from Bella Rosenberg, 1990
8. Interoffice Correspondence from Bella Rosenberg, 1991
9. Correspondence to Bella Rosenberg, 1985
10. Correspondence to Bella Rosenberg, 1986
11. Correspondence to Bella Rosenberg, 1987 January-August
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1. Correspondence to Bella Rosenberg, 1989
2. Correspondence to Bella Rosenberg, 1990
3. Correspondence to Bella Rosenberg, 1991
4. Correspondence to Bella Rosenberg, 1992
5. Correspondence from Bella Rosenberg, 1992
6. American Enterprise Institute Symposium on Education Specialty Board Certification, 1986 February 3
7. American Enterprise Institute Symposium on Education Specialty Board Certification, 1986 February 3

8. Michigan Crisis, 1993-1994
9. Michigan Crisis, 1993-1994
10. Correspondence from Bella Rosenberg, 1994
11. Correspondence to Bella Rosenberg, 1994
12. AFT Future of Education Task Force, 1985-1986
13. AFT Future of Education Task Force, 1985-1986

**Box 48**

1. AFT Future of Education Task Force, 1985-1986
2. AFT Future of Education Task Force – Teachers
3. AFT Future of Education Task Force, 1985-1986
4. AFT Future of Education Task Force, 1985-1986
5. AFT Future of Education Task Force – Schools, 1985-1986
6. AFT Future of Education Task Force – Follow Up, 1986
7. AFT Future of Education Task Force – Executive Council, 1986
8. AFT Future of Education Task Force – Executive Council, 1986
9. AFT Task Force on Helping At-Risk Youth, 1988-1990
10. Chelsea, Massachusetts – Documents, Important Papers, 1990-1994
11. Chelsea, Massachusetts – Documents, Important Papers, 1990-1994

**Box 49**

1. National Board for Professional Teaching Standards, 1990
2. National Board for Professional Teaching Standards, 1991
3. National Board for Professional Teaching Standards, 1992
4. Center for the Development of Teaching, Advisory Board, 1992-1993
5. Chelsea, Massachusetts, 1988-1995
6. Chelsea, Massachusetts, 1989
7. Chelsea, Massachusetts, Legal, 1990-1994
8. Chelsea, Massachusetts, 1989 May 16
9. Interoffice Correspondence, 1989
10. Interoffice Correspondence, from Bella, 1989
11. Interoffice Correspondence, to Bella, 1989
12. Interoffice Correspondence, 1990

**Box 50**

1. Interoffice Correspondence, from Bella, 1990
2. Interoffice Correspondence, to Bella, 1991
3. Interoffice Correspondence, from Bella, 1991
4. Interoffice Correspondence, from Bella, 1992
5. Interoffice Correspondence, to Bella, 1992
6. Testing, Student, Cannel, 1988-1990
7. Wyoming, pre 1990
8. Wisconsin, pre 1990
9. Education Reform, Houston, Texas, pre 1990
10. WI Center on Organization and Restructuring of Schools, pre 1992
11. WI Center on Organization and Restructuring of Schools, pre 1993

12. Wisconsin Center, pre 1993
13. Testing, Fair Test/National Forum on Assessment
14. Testing, Student, pre 1988
15. Pittsburgh, pre 1990
16. Cincinnati, pre 1990
17. Rochester, NY, pre 1990
18. New York State, pre 1990
19. St. Paul, MN, pre 1990
20. Michigan, pre 1990
21. Canada, pre 1990

**Box 51**

1. Chelsea, Massachusetts – Documents, Important Papers, 1990-1994
2. Chelsea, Massachusetts – Documents, Important Papers, 1989
3. Chelsea, Massachusetts – Documents, Important Papers, 1988
4. Chelsea, Massachusetts – Documents, Important Papers, 1988
5. Chelsea, Massachusetts – News Articles, Press, 1980s-1994
6. Chelsea, Massachusetts – News Articles, Press, 1980s-1994
7. Education Reform, California, pre 1990
8. Chelsea, MA, Info Packets
9. Education Reform, Texas, pre 1990
10. Disadvantaged/At-Risk, AFT Conference, 1990
11. Parent Involvement (Schools Reaching Out/IRE) (1 of 3)
12. Parent Involvement (Schools Reaching Out/IRE) (2 of 3)

**Box 45 continued**

8. Parent Involvement (Schools Reaching Out/IRE) (3 of 3)
9. NCEE (National Commission on Excellence in Educational Administration)
10. NCEE
11. NCSL (National Conference of State Legislatures)
12. AAUW (American Association of University Women), 1988
13. Holmes Group
14. Education Utility

**AV Material**

**Series 1**

**Box 40**

1. [Shanker] Slides; Poland Visit, 1988
2. [Shanker] VHS; Carnine, Doug, with Correspondence and Notes, 1991-1995
3. [Shanker] VHS; Shanker Personal Archives, Happy Birthday Staff Meeting, 1993 September 14
4. [Shanker] Audio Cassettes (5) National Board for Professional Teaching Standards, AFT Ad Hoc Working Group, 1995
5. [Shanker] Audio Cassette Tape; Remembering Al Shanker, Talk of the Nation, National Public Radio, 1997

### **Series 3**

#### **Box 41**

1. [Rosenberg] VHS; CBS News, 1991 September 4
2. [Rosenberg] Audio Cassette (1); Speech Notes (Used in Delivery), 1992 February 4
3. [Rosenberg] VHS; Bella Rosenberg, CNN & Company, 1993 May 4
4. [Rosenberg] Audio Cassette; "Bella Rosenberg/American Federation of Teachers", Morning Edition, NPR, 1994 January 26
5. [Rosenberg] VHS; C-SPAN, National Alliance of Business, 1994 April 29
6. [Rosenberg] Audio Cassette; Jim Bohannon Show, Bella Rosenberg, 1995 September 4
7. [Rosenberg] Audio Cassette; Bella Rosenberg on KTOK, 1995 September 27
8. [Rosenberg] VHS (2); Lessons for Life Campaign, 1995-1996
9. [Rosenberg] VHS; Early Edition, 1996 July 23
10. [Rosenberg] Audio Cassette; Diane Rehm, 1996 September 4
11. [Rosenberg] VHS; MSNBC, Tom Brokaw with Bella Rosenberg and Ron Marec, 1996 September 11
12. [Rosenberg] VHS; Bella Rosenberg on "Talk Back Live", CNN, "Teacher Accountability", 1999 August 31
13. [Rosenberg] VHS; C-SPAN, 2004 August 21
14. [Rosenberg] VHS; The Newshour with Jim Lehrer, "Charter Schools", Bella Rosenberg, 2004 August 18
15. [Rosenberg] VHS; It's Your Business, undated