

**United Foundation Office of the President Records**

31 linear feet (31 SB)  
1953-1989, bulk 1960-1980

Walter P. Reuther Library, Wayne State University, Detroit, MI

Finding aid written by Julia Teran on March 16, 2015.

**Accession Number:** UR002536

**Creator:** United Foundation

**Acquisition:** The United Foundation Office of the President Records were deposited in the Reuther Library in two accessions in July 1985 and November 1986.

**Language:** Material entirely in English.

**Access:** Collection is open for research.

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**Notes:** Citation style: “United Foundation Office of the President Records, Box [#], Folder [#], Walter P. Reuther Library, Archives of Labor and Urban Affairs, Wayne State University”

**Related Material:** Reuther collections: United Community Services, United Foundation, and United Way collections.

**PLEASE NOTE: Material in this collection has been arranged by series ONLY. Folders are not arranged within each series – we have provided an inventory based on their original order. Subjects may be dispersed throughout several boxes within any given series.**

**Abstract**

Walter C. Laidlaw established the United Foundation in 1948 through the merger of the Detroit Community Chest and other Detroit charitable organizations. The goal of the United Foundation was to centralize fund raising efforts and generate mass fund raising campaigns, such as the Torch Drive, which was first held in 1949. The United Foundation was closely affiliated with the United Community Services of Metropolitan Detroit, and became affiliated with the national United Way organization beginning with the United Way's conception in 1970. The organization retained the name United Foundation until 1989, at which time it changed its name to the United Way for Southeastern Michigan to better reflect its association with the national United Way. It was known as such until its merger with the United Community Services in 1995, at which point it became known as the United Way Community Services. The United Foundation's Office of the President was responsible for overseeing and directing the various departments within the United Foundation. As the founder of the United Foundation, Walter C. Laidlaw served in this office from its inception in 1948 until his retirement in 1968. Upon his exit, H. Clay Howell succeeded Laidlaw as President of the United Foundation.

The United Foundation Office of the President Records consists of materials from the tenures of both President Walter C. Laidlaw and President H. Clay Howell. Records within the collection are mainly derived from the various committees and subcommittees within the United Foundation that were overseen by the Office of the President. The collection includes materials from the United Foundation Special Study Committee, the Priorities Subcommittee, the Capital Fund Division Campaign, the Long Range Planning Committee, New Detroit Inc. committees, and others. Additional materials consist of annual meeting information, Board of Directors materials, United Way branch information, and other various general files pertaining to the Office of the President.

**Important Subjects:**

Capital Fund Division (CFD)  
Electronic Data Processing (EDP)  
Fund Raising Policies Subcommittee (FRPS)  
Fund Raising Subcommittee (FRS)  
Geographical Expansion Subcommittee  
Goal and Allocations Committee  
National Alliance of Businessmen (NAB)  
New Detroit, Inc.  
Priorities Subcommittee (PSC)  
Special Study Committee (SSC)  
Subcommittee on Priority Rating Factors (SPRF)  
Torch Drive  
United Community Services (UCS) of Metropolitan Detroit  
United Foundation  
United Foundation Long Range Planning Committee  
United Foundation Study Committee  
United Way

**Important Names:**

Cousin, Jacques  
Couzens, Frank, Jr.  
Hall, John E.  
Howell, H. Clay  
Hudson, Joseph L., Jr.  
Huegli, Richard F.  
Krause, Arthur H.  
Laidlaw, Walter C.  
Marrow, Thomas F.  
Moeller, Jane E.  
Moroni, Rita  
Schwartz, Alan E.  
Sheffield, Horace

**Arrangement**

The collection is arranged into 7 series.

Folders in each series are simply listed by their location within each box. They are not arranged, so any given subject may be dispersed throughout several boxes within each series.

- Series 1:** United Foundation Special Study Committee and Priorities Subcommittee, 1953-1978 (Box 1-3)
- Series 2:** Capital Fund Division Campaign and Long Range Planning Committee, 1955-1984 (Box 4-6)
- Series 3:** United Foundation President's Office General Files, 1955-1986 (Box 6-24)
- Series 4:** Campaign Meetings and Drives, 1964-1983 (Box 24-28)
- Series 5:** New Detroit, Inc. – Committees and Agendas, 1968-1976 (Box 28-30)
- Series 6:** Joint United Community Services/United Foundation Committees, 1978-1981 (Box 30-31)
- Series 7:** United Way Branch Information, 1970-1989 (Box 31)

**Series 1**

**Box 1**

- 1 Special Study Committee (SSC) - Background Info, 1968
- 2 SSC, 1971-1973
- 3 Fund Raising Subcommittee (FRSC), 1969-1970
- 4 FRSC, 1963-1969
- 5 Subcommittee on Priority Rating Factors, 1969-1973
- 6 Subcommittee on Governmental and Voluntary Financing, 1965-1967
- 7 United Foundation (UF) Special Study Committee (SSC), 1967-1968
- 8 UF Special Study Committee (SSC), 1963-1968
- 9 SSC - Action Info, 1968-1969
- 10 Community Fund of Chicago, 1965-1968
- 11 Community Fund of Chicago, 1965-1974
- 12 SSC, 1968-1970
- 13 SSC - February 4, 1969
- 14 SSC, 1965-1970
- 15 Priorities Subcommittee (PSC), 1969-1970 (1 of 2)
- 16 PSC, 1969-1970 (2 of 2)
- 17 PSC, 1969 (1 of 2)
- 18 PSC, 1969 (2 of 2)
- 19 Goal and Allocations Subcommittee, 1973-1974
- 20 Geographical Expansion Subcommittee, 1969
- 21 Catalogue of Functional or Program Service Categories, 1968
- 22 SSC - Minutes and Meetings, December 1968 - May 1969
- 23 Fund Raising Policies Subcommittee (FRPS) - Minutes and Meetings, 1969-1970
- 24 Subcommittee on Priority Rating Factors (SPRF) - Minutes and Meetings, 1969
- 25 PSC - Minutes and Meetings, January-April 1969

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- 1 PSC - Minutes and Meetings, July-December 1969
- 2 PSC - Rating Meetings, January-February 1970
- 3 PSC - Rating Meetings, February-March 1970
- 4 PSC - Rating Meetings, April-May 1970
- 5 PSC - Rating Meetings, June-July 1970
- 6 PSC - Rating Meetings, August-September 1970
- 7 PSC - Minutes and Meetings, Appendix 1969-1970
- 8 PSC - Minutes and Meetings, October-November 1970
- 9 FRPS - Minutes and Meetings, November-December 1970
- 10 SSC - Minutes and Meetings, December 1970
- 11 Board of Directors - Minutes and Meetings, January 1971
- 12 Report of the Geographical Expansion Subcommittee to the SSC, December 1970
- 13 Electronic Data Processing (EDP) Report, 1971-1973 (1 of 2)
- 14 EDP Report, 1971-1973 (2 of 2)

- 15 EDP Committee, 1965-1972
- 16 EDP Committee, 1970-1971
- 17 Priorities System Report, 1977

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- 1 Priorities Study - Summary Report, 1971
- 2 Priorities Study - Complete Report, 1971
- 3 Revisions to Priorities Study, 1974
- 4 Capital Fund Division - Committee Meeting, 1977
- 5 Summary Report of the PSC to the SSC, 1970
- 6 Goal and Allocations Committee Report to the Board of Directors, 1974
- 7 United Way Chief Volunteer Officers and Chief Professional Officers, 1978
- 8 National Alliance of Businessmen Operating Manual
- 9 National Alliance of Businessmen, 1968
- 10 Priorities Subcommittee (PSC) - Fields of Service Index (1 of 6)
- 11 PSC - Fields of Service Index (2 of 6)
- 12 PSC - Fields of Service Index (3 of 6)
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- 14 PSC - Fields of Service Index (5 of 6)
- 15 PSC - Fields of Service Index (6 of 6)
- 16 PSC - Minutes, 1969-1970
- 17 Special Study Committee (SSC) - Report to Board of Directors, 1971
- 18 Management Survey of United Giving in Metropolitan Detroit, 1953
- 19 Hospital and Health Agency Study, Metropolitan Detroit Building Fund, 1960
- 20 Draft of the Narrative Program for the New Detroit General Hospital, 1972

**Series 2**

**Box 4**

- 1 Capital Fund Division (CFD) 1964-1965
- 2 CFD 1964-1970
- 3 J. Cousin - Capital Fund Folder, 1963-1966 (1 of 2)
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- 5 CFD Materials, 1966-1972
- 6 CFD, 1976
- 7 CFD Handouts, December 10, 1976
- 8 CFD Handouts, December 2, 1976
- 9 CFD Hospital Panel, 1976-1977
- 10 CFD Allocations, 1977
- 11 Fund-Raising Policies Committee, 1972
- 12 Evaluation and Allocation Committee Review, 1970-1977
- 13 Staff Seminar V, 1974
- 14 Jacques Cousin - Speeches, 1968-1970
- 15 Survey of Lansing Employees, 1972-1973
  
- 16 UAW - Task Force #1, Corporate Social Responsibility Subcommittee, 1975-1976

- 17 UAW - Task Force #1, Case Statement Subcommittee, 1975-1976
- 18 UAW - Task Force #1, Beneficiary Studies Subcommittee, 1974-1976
- 19 Industrial Relations Workbooks
- 20 Executive Administration management book, 1971
- 21 United Foundation - Staff Information Book (1 of 2)
- 22 United Foundation - Staff Information Book (2 of 2)

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- 1 United Foundation Top Corporate Leadership Meeting, 1980
- 2 United Way Alumni Program, June 1980
- 3 United Foundation Project Information, 1970s (1 of 2)
- 4 United Foundation Project Information, 1970s (2 of 2)
- 5 Survey of Lansing Employee Perceptions of Capital Area United Way, 1973
- 6 U.F. Long Range Planning Committee, Issue Papers, 1983
- 7 U.F. Long Range Planning Committee Orientation Meeting Agenda, 1982
- 8 U.F. Long Range Planning Committee Communications Task Force Retreat Session Workbook, 1983
- 9 U.F. Long Range Planning Committee Ad Hoc Task Force, 1983
- 10 U.F. Long Range Planning Steering Committee, 1983
- 11 Interview Guide for Phase Three U.F. In-Depth Interviews Discussion for Human Care Services
- 12 Interview Guide for Phase Three U.F. In-Depth Interviews Discussion for Communications
- 13 Interview Guide for Phase Three U.F. Discussion for Fund Raising
- 14 U.F. Long Range Planning Study-Analysis of Phase III Interviews and Surveys, 1983
- 15 Analysis of Task Force Voting by Issue, 1983
- 16 U.F. Long Range Planning Committee Human Care Services Task Force, 1982-1983
- 17 U.F. Long Range Planning Committee Fund Raising Task Force, 1982-1983 (1 of 2)
- 18 U.F. Long Range Planning Committee Fund Raising Task Force, 1982-1983 (2 of 2)
- 19 U.F. Long Range Planning Committee Communications Task Force, 1982-1983 (1 of 2)
- 20 U.F. Long Range Planning Committee Communications Task Force, 1982-1983 (2 of 2)
- 21 United Way Media Training Seminar, 1979
- 22 United Way Media Training Seminar Handbook, 1979
- 23 United Foundation Financial Reports, January-June, 1981
- 24 United Foundation Financial Reports, July-December, 1981
- 25 U.F. Capital Fund Division Campaign, 1955-1977
- 26 U.F. Capital Fund Division Campaign, 1972-1977
- 27 U.F. United Community Services (UCS) of Metropolitan Detroit, Space Program, 1980
- 28 U.F. Physical Facilities Committee, 1981

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- 1 U.F. UCS Space Program, 1981
- 2 UCS/UF Physical Facilities Committee Site Selection Study, 1982
- 3 EAM Engineers, Inc. - Energy Analysis, 1984
- 4 United Way, Campaign Training Film Information, 1973
- 5 1973 Attitude Survey
- 6 Corporate Giving
- 7 McClurg and Associates, Inc., UF/UCS Building Review, 1984
- 8 U.F. Goal and Allocations Committee, 1973
- 9 Geographical Expansion Committee, 1971-1972
- 10 Geographic Problems, 1970-1973
- 11 Fund Raising Policies Committee, 1971-1972
- 12 Fund Raising Advisory Committee, 1971-1973
- 13 U.F. Memorandums, 1967-1973
- 14 Draft of United Way Referral Agent Program, A Guide, 1973
- 15 U.F. Structure of the Public Relations Department, 1972

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- 16 Accord (Local), 1968
- 17 Action House, Inc., 1970
- 18 Allocation Letters, 1968-1971
- 19 American Foundation for Negro Affairs, 1968
- 20 Annual Meeting - 1971 (1 of 2)
- 21 Annual Meeting - 1971 (2 of 2)
- 22 Michigan Community Health Services Study, 1966-1967
- 23 Annual Meeting - 1970 (1 of 2)
- 24 Annual Meeting - 1970 (2 of 2)
- 25 Annual Meeting - 1969 (1 of 2)
- 26 Annual Meeting - 1969 (2 of 2)
- 27 Annual Meeting - 1968
- 28 Anti-Poverty Programs, 1968-1969
- 29 Association for Black Social Workers, 1968
- 30 Big Ten Conference Information, 1971
- 31 Big Ten Program, 1971
- 32 United Bay Area Crusade - New Directions, 1971
- 33 Board of Directors - Agendas, 1971-1972
- 34 Board of Directors - Agendas, 1970-1971
- 35 Board of Directors - Agenda, etc. 1969-1970
- 36 Board of Directors - Agendas, 1968
- 37 Board of Directors - Correspondence, 1968-1971
- 38 U.F. Board of Directors and Advisory Board Minutes and Reports, 1967-1974

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- 1 Casework, 1968

- 2 C.I.T.E.S. Committee, 1966-1969
- 3 Citizens Research Council of Michigan, 1968-1971
- 4 Civil Disturbance Plan - Welfare Services, 1969
- 5 Civil Disturbance - Detroit, 1968-1970
- 6 Forum for Detroit Area Metropolitan Goals, 1963-1965
- 7 National Alliance of Businessmen, 1968
- 8 United Funds - San Francisco and St. Paul, 1969
- 9 Combined Federal Plan, 1968-1971
- 10 Committee for Economic Development, 1970
- 11 Committee of Forty for Community Health Services (State), 1966-1969
- 12 Coordinating Committee on Crime Control and Prevention, 1968-1969
- 13 Demonstration Grants Review Committee (Federal), 1968-1969 (Part 1 of 2)
- 14 Demonstration Grants Review Committee (Federal), 1968-1969 (Part 2 of 2)
- 15 Demonstration Grants Review Committee (Federal), 1965-1967
- 16 Department of Natural Resources, 1969
- 17 Designations, 1968-1969
- 18 Detroit Committee on Community Relations, 1969-1970
- 19 Detroit Medical Foundation, 1971
- 20 Detroit Renaissance, 1970-1971
- 21 Developments in Other UCFCAs (Urban Crisis), 1968-1973
- 22 Education for Life Proposal, 1968
- 23 U.F. Executive Committee, 1970-1971
- 24 Executive Committee Minutes, 1970-1972
- 25 Federal Approach to Urban Crisis, 1967-1969
- 26 Ford Motor Company, 1969
- 27 General Correspondence, 1968-1971
- 28 Governor's Action Committee on Health Care, 1965-1966
- 29 Health Foundation Study Committee, 1960
- 30 Health-O-Rama, 1968-1971
- 31 Hospital Research and Educational Reserve of Michigan (statewide), 1966-1968
- 32 Hospitals, 1968-1973
- 33 Inner-City Business Improvement Council (or committee), 1968
- 34 Inquiries, 1968-1971
- 35 International Black Appeal, 1970-1971
- 36 Jeffries Health Center, 1967-1968
- 37 Jobs for Veterans, 1971
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- 4 Kidney Unit - Mount Carmel Dr. Baskin, 1968



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- 7 Los Angeles Plan, 1969
- 8 Lyon Township Community Chest, 1969
- 9 Massachusetts Committee on Children and Youth
- 10 Mayor's Committee for Community Renewal, 1969-1971
- 11 Mayor's Committee for Human Resources Development, 1969-1972
- 12 Mayor's Committee on the Medically Indigent, 1968-1971 (1 of 2)
- 13 Mayor's Committee on the Medically Indigent, 1968-1971 (2 of 2)
- 14 Planning Subcommittee - Mayor's Committee on the Medically Indigent, 1968 (1 of 2)
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- 16 Mayor's Committee on the Medically Indigent, 1966-1967 (1 of 2)
- 17 Mayor's Committee on the Medically Indigent, 1966-1967 (2 of 2)
- 18 Mayor's Health Care Advisory Committee, 1971
- 19 Mayor's Health Care Advisory Committee, 1968-1970 (1 of 2)
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- 21 McGregor Memorial Conference Center - Wayne State University
- 22 Mechanical Record Equipment, 1966
- 23 Medic-Alert, 1966
- 24 Medical and Scientific Advisory Committee, 1966-1968
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- 2 Metropolitan Emergency Care Commission (six-county area), 1965-1966 (1 of 2)
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- 4 Metropolitan Fund, Inc., 1969-1973 (1 of 2)
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- 7 1971 Comprehensive Plan, Michigan Law Enforcement and Criminal Justice
- 8 Michigan Civil Rights Commission, 1970
- 9 Michigan Council on Voluntary Action, 1970
- 10 Michigan Department of Health, 1964-1970
- 11 Mid-American Conference, 1971-1975
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- 1 New Detroit (Dr. Swan), 1969
- 2 New Detroit - Complaints, 1969-1971
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- 6 Nominating Committee, 1968
- 7 Nominating Committee Minutes, 1968-1970
- 8 Office of Economic Opportunity
- 9 Operation Understanding, 1969
- 10 Public Relations, 1967-1971
- 11 PUCS - People United for Community Services, 1970
- 12 Riverside Civic Fund, Inc., 1968-1970
- 13 Southeast Michigan Council on Governments (SEMCOG), 1970-1974
- 14 Special Committee on National Health Agency Structures, 1966
- 15 State of Michigan Approach to Urban Crisis, 1969
- 16 Tax Situation, 1971-1973
- 17 Tax Situation, 1969-1970 (1 of 2)
- 18 Tax Situation, 1969-1970 (2 of 2)
- 19 Torch
- 20 Twentieth Anniversary United Foundation, 1969
- 21 United Community Chest of St. Clair County, 1969
- 22 United Funds, 1970 and 1971 (1 of 2)
- 23 United Funds, 1970 and 1971 (2 of 2)
- 24 United Funds, 1967-1969
- 25 U.S. Department of Housing and Urban Development, 1969
- 26 Urban Crisis - Miscellaneous, 1966-1972
- 27 Urban Coalition (National), 1967-1970
- 28 Urban Era Associates, Inc., 1970-1971
- 29 Voluntarism and Urban Life Project, 1970-1971
- 30 Wayne State University Applications for Grant
- 31 Women for the U.F., 1970-1971

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- 9 Methodist Hospital of Gary, Indiana, 1975
- 10 Michigan (various Departments), 1974-1975
- 11 Metropolitan Fund, Inc. - The Regionalist Papers, 1974
- 12 Voluntary Action Leadership - 1972-1975
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- 15 Nominating Committee, 1975
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- 8 Foundations and Trusts, 1975-1976
- 9 General Correspondence, 1975-1977
- 10 John Hall's Memos, 1962-1976
- 11 Mid-America Conference, 1977
- 12 Extra Copies, Michigan (Regulations on Uniform Financial Reports for Charitable Organizations), 1970
- 13 Michigan (Regulations on Uniform Financial Reports for Charitable Organizations), 1970-1971
- 14 Michigan - (Attorney General) Committee on Financing, 1970-1971
- 15 Michigan - (Attorney General) Committee on Legislation, 1970-1975
- 16 Mayor's Committee on the Medically Indigent, 1972, 1977
- 17 Edward E. Mac Crone Charitable Trust, 1971, 1974
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9 National Catholic Stewardship Council, 1978  
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13 1978 Nominating Committee (1 of 2)  
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18 Southeastern Michigan Transportation Authority, 1970-1976  
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- 21 United Way of America, 1976-1980
- 22 UWA - Concerned Citizens for Charity, 1978
- 23 UWA - (Ex. Master of Business Administration Program), 1977
- 24 Task Force IV, New Resources Development, 1978
- 25 UWA - Ad Hoc Committee on UW Expense Data - Will Arburn Chairman, 1977-1978
- 26 UWA - Volunteer Leaders Conference, 1977
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- 28 UWA - Volunteer Leaders Conference, 1978

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- 1 1978 United Way Staff Conference (New Orleans, Louisiana), 1976-1978 (1 of 2)
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- 3 University Club, 1977-1978
- 4 Urban Reinvestment Task Force, 1977
- 5 Urban Progress Fund, 1975-1977
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- 8 Allocations and Agency Relations, 1981-1982
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- 17 Warren T. Burt's Memos, 1975-1981
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- 1 Capital Fund Division, 1978-1981
- 2 Capital Fund Division Information Booklet, 1980
- 3 Capital Fund Division Campaign, 1977 (1 of 2)
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- 10 Caroline R. Goadby Memorial Trust, 1981
- 11 John E. Hall's Memos, 1976-1981
- 12 Joseph L. Hudson, Jr., 1971-1982

- 13 General Correspondence, 1978-1981
- 14 Joint Study Committee, 1980
- 15 Joint Study Committee - UCS/UF, 1978-1979 (1 of 2)
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- 17 Long Range Planning, 1978-1981
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- 19 Meeting Sponsorship Pool, 1978-1982
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- 21 Michigan State United Ways, 1979
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- 24 N.A.A.C.P. (Nat'l. Assn. for the Advancement of Colored People), 1978-1979
- 25 National Committee for Responsive Philanthropy, 1977-1981
- 26 National Conference of Catholic Charities, 1982
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- 16 United Way of America - General, 1975-1981 (1 of 2)
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- 18 United Health Organization, 1980
- 19 UWA - Intern Program, 1981
- 20 UWA - International Conferences, 1980
- 21 UWA - Long Range Planning Committee, 1976-1980  
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- 23 Media Monitor Correspondence, 1978-1981
- 24 UWA - Membership Support Committee, 1976

- 25 UWA - Metro I. - Volunteers and Professional Leaders (Program for the Future), 1976-1979
- 26 UWA - 1981, Mid-America Conference - Cleveland
- 27 UWA - 1979, Mid-America Conference - Tulsa
- 28 UWA - National Academy for Voluntarism Advisory Committee, 1978-1981
- 29 UWA - National Agencies Professional Advisory Committee, 1977-1980
- 30 Torch Drive Campaign Information, 1968-1972
- 31 United Way, National Professional Advisory Council, June 12-13, 1980
- 32 UWA - National Professional Advisory Council, 1977-1983
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- 2 UWA - Program Development Advisory Committee, 1979
- 3 UWM - Standards of Excellence Committee, 1978-1980
- 4 VITA - Volunteer Income Tax Assistance Program, 1980-1981
- 5 United Way of Michigan, 1979-1980
- 6 Walsh College, 1976-1978
- 7 Affirmative Action Program, 1982
- 8 Agency Meeting (UF), 1982
- 9 UF Agency Relations, 1983-1984
- 10 AT&T Divestiture, 1982-1983
- 11 Annual Meeting, 1982 (1 of 2)
- 12 Annual Meeting, 1982 (2 of 2)
- 13 United Foundation Campaigns, 1984
- 14 United Foundation Board of Directors and Advisory Board, 1984-1985
- 15 Annual Meeting, 1983 (1 of 3)
- 16 Annual Meeting, 1983 (2 of 3)
- 17 Annual Meeting, 1983 (3 of 3)
- 18 Black Caucus, 1971-1979
- 19 Board of Directors, 1983 (1 of 2)
- 20 Board of Directors, 1983 (2 of 2)
- 21 Board of Directors, 1982
- 22 Board of Directors - Correspondence, 1978-1983
- 23 Capital Fund Division Committee, 1982-1983
- 24 Capital Fund Division Campaign, 1976-1977
- 25 Capital Fund Division (Legislation 1964 and prior) + 1972
- 26 Capital Fund Division, Health and Welfare Facility Needs Study, 1965

**Box 21**

- 1 Care and Share Program and Miscellaneous Food Programs, 1982-1983
- 2 Central Allocations Committee, 1981-1982
- 3 Change of Addresses, 1974
- 4 Charitable Contributions Bill, 1981



- 5 Christian Communication Council, 1980
- 6 Coalition of National Voluntary Organizations (Convo), 1980
- 7 Combined Federal Campaigns, 1979-1983
  
- 8 Commission on Private Philanthropy and Public Needs (Filer Comm.), 1974-1976
- 9 Committee to Increase Corporate Philanthropic Giving, 1981
- 10 Communications Department, 1982-1983
- 11 Corporate Leadership Meeting, August 2, 1983
- 12 Corporate Leaders Meeting, August 3, 1982
- 13 Detroit Association Black Organizations, 1979
- 14 Detroit Economic Growth Corporation, 1980-1983
- 15 The Detroit Free Press, 1980
- 16 Detroit Historical Museum Awards, 1983
- 17 Detroit Receiving Hospital, 1982
- 18 Detroit Renaissance Foundation, 1982
- 19 Detroit Science Center, 1974
- 20 EDP Memos, 1971-1981
- 21 Economic Alliance for Michigan, 1982
- 22 Economic Development Corporation of Wayne County, 1982
- 23 "The Eighteen" (United Way), 1971
- 24 Electronic Data Processing, 1976
- 25 Emergency Food Program, 1983
- 26 FEMA (Federal Emergency Management Agency), 1983
- 27 Max M. Fisher, 1965-1982
- 28 Free Tax Assistance Program, 1982
- 29 Help Detroit Foundation, 1982
- 30 H.O.P.E. Hispanos Organized to Promote Entrepreneurs, 1979
- 31 Robert E. Dewar, 1983
- 32 Donor Option, 1980-1983
- 33 Executive Committee, 1982-1983
- 34 Finance Committee, 1970-1983
- 35 Ford Foundation, 1977-1983
- 36 Foundations and Trusts, 1977-1985
- 37 Future Fund Division, 1980-1983
- 38 Future Funds, 1971-1974
- 39 General Correspondence, 1982-1983
- 40 Health-O-Ramas, 1972-1983
- 41 Heart of Gold, 1979-1984
- 42 Honor Awards Luncheons, 1962-1983
- 43 Independent Sector, 1983
- 44 Israel's Distinguished Service, 1977-1979
- 45 Inquiries, 1976-1983

**Box 22**

- 1 Leadership Detroit, 1980-1983
- 2 Loaned Executives, 1977-1983
- 3 Mercy College, 1983
- 4 Metro I Cities, 1978-1981
- 5 Metropolitan Affairs Corporation, 1981
- 6 Metropolitan Fund, Inc., 1980-1981
- 7 Michigan Eight, 1971-1982
- 8 Memorial Tribute for Board Members and Friends of UF, 1970-1983
- 9 Miscellaneous Appeals, 1977-1983
- 10 National Conference of Christians and Jews, 1981-1983
- 11 National Health & Welfare Mutual Life Insurance Association, 1980-1983
- 12 National Health & Welfare President's Council, 1982-1983
- 13 State of Michigan, 1983
- 14 New Detroit, 1982-1983 (1 of 2)
- 15 New Detroit, 1982-1983 (2 of 2)
- 16 Statistical Information Nominating Committee, 1976-1984
- 17 Nominating Committee, 1983 (1 of 2)
- 18 Nominating Committee, 1983 (2 of 2)
- 19 Nominating Committee, 1982
- 20 Operation "Get-Down," 1982-1983
- 21 Office Contributions Committee, 1955-1969
- 22 Out-of-Town Visitors, 1980
- 23 Pacesetters, 1982
- 24 Partners (Parks & Recreation), 1983
- 25 Possible Follow Up, 1982
- 26 President's Council Awards Dinner, 1983
- 27 United Foundation Priorities Committee, 1982-1983
- 28 Professional Services, 1969-1983
- 29 Requests for Clergymen and Correspondence, 1978-1983
- 30 Riverfront (Max Fisher - A. Alfred Taubman), 1982
- 31 Roeper School - Randy Freeman, 1983
- 32 Alan E. Schwartz, 1978-1982
- 33 Special Study Committee (Restructured), 1968-1969
- 34 Special Study Committee, 1971
- 35 Special Study Committee (Priorities Subcommittee), 1969-1971
- 36 Speeches, 1974-1984
- 37 Speeches, 1970-1973
- 38 Speeches, 1967-1969

**Box 23**

- 1 State of Michigan (Employees Campaign), 1983
- 2 Statistics & Miscellaneous Back-up Information, 1982
- 3 Support Staff Conference, 1982

- 4 Telethons, 1979-1983 (1 of 2)
- 5 Telethons, 1979-1983 (2 of 2)
- 6 UF/UCS - Officers and Staffs, 1982
- 7 United Community Services, 1976-1983
- 8 United Foundation Studies, 1972 & 1974
- 9 United Funds, 1980-1983
- 10 UWA - "Ambassadorship" Program, 1977-1985
- 11 UWA - AT&T - Federal Communications Commission, 1978
- 12 UWA - Board of Governors, 1981-1983
- 13 UWA - Community, 1981-1985
- 14 UWA - Chief Volunteers Organization, 1980-1982
- 15 UWA - Community Focus, 1978
- 16 UWA - Donor Choice, 1981-1982
- 17 UWA - Focus on Employment Opportunities & Personnel, 1983
- 18 UWA - Fund Raising Advisory Committee, 1980-1983
- 19 UWA - Fund Raising Advisory Committee, 1977-1979
- 20 UWA - Fund Raising Advisory Committee - Task Force V, New Resources  
Development, 1977-1978
- 21 UWA - Government Relations Materials, 1981-1983
- 22 United Way of America, 1981-1984
- 23 UWA - Government Relations Advisory Committee (Prev. State Presence), 1976-  
1982
- 24 UWA Media Monitor, 1983
- 25 UWA - Metro I Cities, 1983
- 26 UWA - Mid-America Regional Office, 1983
- 27 UWA - Mid-America Conference, 1983
- 28 UWA - Workshops, 1982
- 29 UWA - Research and Development Advisory Committee, 1982
- 30 UWA - 1986 United Way Staff Conference, Nashville, TN
- 31 1984 UWA Staff Conference
- 32 UWA Staff Conference, 1982
- 33 United Way Staff Conference, 1980 (1 of 2)
- 34 United Way Staff Conference, 1980 (2 of 2)
- 35 United Way Staff Conference, 1980, Sunday Dinner Agenda
- 36 UWA - National Corporate Development Program, 1976-1982
- 37 UWA - Volunteer Leaders Conference, 1982 - Miami, 1983 - New Orleans
- 38 U of D President's Cabinet Award, 1983
- 39 Urban Progress Fund, 1978-1982
- 40 Volunteers (New in Community), 1977, 1983
- 41 UWA - Volunteer Leaders Conference, 1983
- 42 UWA - Volunteer Newsletter, 1978-1983
- 43 United Ways in Michigan, 1983 (28 members)
- 44 Vanguard, 1982-1983

45 Wayne State University Corporate Leadership Awards, 1982-1983

**Box 24**

- 1 Women for the United Foundation, 1971-1983
- 2 Yee/Minard Study, 1974-1981 (1 of 2)
- 3 Yee/Minard Study, 1974-1981 (2 of 2)

**Series 4**

- 4 Campaign - Twenty-Sixth Drive, 1974
- 5 Campaign - Twenty-Fifth Drive, 1973
- 6 Campaign Meetings, 1969 (1 of 3)
- 7 Campaign Meetings, 1969 (2 of 3)
- 8 Campaign Meetings, 1969 (3 of 3)
- 9 Campaign Meetings, 1970 (1 of 3)
- 10 Campaign Meetings, 1970 (2 of 3)
- 11 Campaign Meetings, 1970 (3 of 3)
- 12 Campaign Meetings, 1971 (1 of 3)
- 13 Campaign Meetings, 1971 (2 of 3)
- 14 Campaign Meetings, 1971 (3 of 3)
- 15 Campaign - Twentieth Drive, 1968
- 16 Campaign Meetings, 1972 (1 of 3)

**Box 25**

- 1 Campaign Meetings, 1972 (2 of 3)
- 2 Campaign Meetings, 1972 (3 of 3)
- 3 Campaign Meetings, 1973 (1 of 3)
- 4 Campaign Meetings, 1973 (2 of 3)
- 5 Campaign Meetings, 1973 (3 of 3)
- 6 Campaign Meetings, 1974 (1 of 3)
- 7 Campaign Meetings, 1974 (2 of 3)
- 8 Campaign Meetings, 1974 (3 of 3)
- 9 Campaign Meetings, 1975 (1 of 3)
- 10 Campaign Meetings, 1975 (2 of 3)
- 11 Campaign Meetings, 1975 (3 of 3)
- 12 Campaign - Thirtieth, 1978
- 13 Campaign - Twenty-Ninth, 1977
- 14 Campaign - Twenty-Eighth, 1976
- 15 1978 Torch Drive Chapters Leadership Meeting
- 16 Campaign - Twenty-Seventh, 1975
- 17 Campaign - Twenty-Fourth Drive, 1972

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- 1 Campaign - Twenty-Third Drive, 1971
- 2 Campaign - Twenty-Second Drive, 1970
- 3 Campaign - Twenty-First Drive, 1969
- 4 Campaign Meetings, 1978 (1 of 4)

- 5 Campaign Meetings, 1978 (2 of 4)
- 6 Campaign Meetings, 1978 (3 of 4)
- 7 Campaign Meetings, 1978 (4 of 4)
- 8 Campaign Meetings, 1977 (1 of 4)
- 9 Campaign Meetings, 1977 (2 of 4)
- 10 Campaign Meetings, 1977 (3 of 4)
- 11 Campaign Meetings, 1977 (4 of 4)
- 12 Campaign Meetings, 1976 (1 of 4)
- 13 Campaign Meetings, 1976 (2 of 4)
- 14 Campaign Meetings, 1976 (3 of 4)
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- 1 Campaign Meetings, 1968 (1 of 3)
- 2 Campaign Meetings, 1968 (2 of 3)
- 3 Campaign Meetings, 1968 (3 of 3)
- 4 Campaign Physical Arrangements, 1968-1972
- 5 Campaign Procedure Memos, 1964-1974
- 6 Campaign Thirty-First, 1979
- 7 Campaign Thirty-Second, 1980 (1 of 2)
- 8 Campaign Thirty-Second, 1980 (2 of 2)
- 9 Campaign Thirty-Third, 1981
- 10 Campaign Thirty-Fourth, 1982
- 11 Campaign Thirty-Fifth, 1983
- 12 Campaign Meetings, 1979 (1 of 3)
- 13 Campaign Meetings, 1979 (2 of 3)
- 14 Campaign Meetings, 1979 (3 of 3)
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- 1 Campaign Meetings, 1980 (3 of 4)
- 2 Campaign Meetings, 1980 (4 of 4)
- 3 Campaign Meetings, 1981 (1 of 3)
- 4 Campaign Meetings, 1981 (2 of 3)
- 5 Campaign Meetings, 1981 (3 of 3)
- 6 Campaign Meetings, 1982 (1 of 2)
- 7 Campaign Meetings, 1982 (2 of 2)
- 8 Campaign Meetings, 1983 (1 of 3)
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- 10 Campaign Meetings, 1983 (3 of 3)

**Series 5**

- 11 Screening Committee Agenda, July 8, 1968
- 12 Screening Committee Agenda, August 5, 1968

- 13 Screening Committee Agenda, September 30, 1968
- 14 Police-Community Relations Project Proposal, 1968
- 15 Greenleigh Associates, Inc. - UCS Study, 1968
- 16 Screening Committee Agenda, November 4, 1968
- 17 New Detroit, Inc., Screening Committee Agenda, January 9, 1969
- 18 New Detroit, Inc., Screening Committee Agenda, February 3, 1969
- 19 New Detroit, Inc., Screening Committee Agenda, March 3, 1969
- 20 New Detroit, Inc., Screening Committee Agenda, March 31, 1969
- 21 New Detroit, Inc., Screening Committee Agenda, April 28, 1969

**Box 29**

- 1 Project Advisory Committee Agenda, June 2, 1969
- 2 Project Advisory Committee Agenda, August 11, 1969
- 3 Project Advisory Committee Agenda, December 1, 1969
- 4 Project Advisory Committee Agenda, November 23, 1970
- 5 Project Advisory Committee Agenda, May 29, 1973
- 6 Project Advisory Committee Agenda, June 25, 1973
- 7 New Detroit, Inc., Project Advisory Committee, September 24, 1973
- 8 New Detroit, Inc., Project Advisory Committee, October 23, 1973
- 9 New Detroit, Inc., Project Advisory Committee, November 26, 1973
- 10 New Detroit, Inc., Project Advisory Committee, February 25, 1974
- 11 New Detroit, Inc., Project Advisory Committee, May 28, 1974
- 12 New Detroit, Inc., Project Advisory Committee, July 1, 1974
- 13 New Detroit, Inc., Project Advisory Committee, July 22, 1974
- 14 New Detroit, Inc., Project Advisory Committee, August 26, 1974
- 15 New Detroit, Inc., Project Advisory Committee, September 23, 1974
- 16 New Detroit, Inc., Project Advisory Committee, October 29, 1974
- 17 New Detroit, Inc., Project Advisory Committee, November 25, 1974
- 18 New Detroit, Inc., Project Advisory Committee, January 27, 1975
- 19 New Detroit, Inc., Project Advisory Committee, February 24, 1975
- 20 New Detroit, Inc., Project Advisory Committee, March 24, 1975
- 21 New Detroit, Inc., Project Advisory Committee, April 28, 1975
- 22 New Detroit, Inc., Project Advisory Committee, May 27, 1975
- 23 New Detroit, Inc., Project Advisory Committee, July 28, 1975
- 24 New Detroit, Inc., Project Advisory Committee, September 2, 1975
- 25 New Detroit, Inc., Project Advisory Committee, November 3, 1975
- 26 New Detroit, Inc., Project Advisory Committee, November 24, 1975
- 27 New Detroit, Inc., Project Advisory Committee, December 17, 1975
- 28 New Detroit, Inc., Summary Report of the Urban Action Needs Analysis, May 1973
- 29 New Detroit, Inc., Agenda, June 7, 1973
- 30 New Detroit, Inc., Agenda, July 5, 1973
- 31 New Detroit, Inc., Agenda, October 4, 1973
- 32 New Detroit, Inc., Agenda, November 1, 1973

- 33 New Detroit, Inc., Report on Examination of Financial Statements and Additional Information, January 1, 1968 - December 31, 1973
- 34 New Detroit, Inc., Annual Meeting Agenda, January 22, 1974
- 35 New Detroit, Inc., Agenda, January 22, 1974
- 36 New Detroit, Inc., Agenda, March 7, 1974
- 37 New Detroit, Inc., NOW, May 1974

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- 1 New Detroit, Inc., Agenda, June 6, 1974
- 2 New Detroit, Inc., Agenda, July 11, 1974
- 3 New Detroit, Inc., Agenda, August 1, 1974
- 4 New Detroit, Inc., Agenda, September 5, 1974
- 5 New Detroit, Inc., Agenda, October 3, 1974
- 6 New Detroit, Inc., Agenda, November 7, 1974
- 7 New Detroit, Inc., Agenda, December 5, 1974
- 8 New Detroit, Inc., Agenda, February 6, 1975
- 9 New Detroit, Inc., Annual Meeting Agenda, February 6, 1975
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- 16 New Detroit, Inc., Agenda, September 11, 1975
- 17 New Detroit, Inc., Agenda, October 2, 1975
- 18 New Detroit, Inc., Agenda, November 13, 1975
- 19 New Detroit, Inc., Agenda, December 5, 1975
- 20 New Detroit, Inc., Agenda, January 15, 1976
- 21 New Detroit, Inc., Agenda, February 19, 1976
- 22 New Detroit, Inc., Agenda, Annual Meeting, February 19, 1976
- 23 New Detroit, Inc., Agenda, April 1, 1976
- 24 New Detroit, Inc., Agenda, May 6, 1976
- 25 New Detroit, Inc., Agenda, June 3, 1976
- 26 New Detroit, Inc., Agenda, July 1, 1976
- 27 New Detroit, Inc., Agenda, August 5, 1976
- 28 New Detroit, Inc., Agenda, September 2, 1976
- 29 New Detroit, Inc., Agenda, October 7, 1976
- 30 New Detroit, Inc., Agenda, November 4, 1976

**Series 6**

- 31 Computer Replacement, 1980-1981
- 32 UWA - Long Range Planning Report on Critical Issues, 1979
- 33 UCS/UF Joint Study Committee - Three Alternative Structures, 1979
- 34 UCS/UF Site Visit Summary Booklet, 1979
- 35 UCS/UF Joint Study Committee, Summary of Site Visits, 1979

- 36 UCS/UF Joint Study Committee Meeting, 1980
- 37 UCS/UF Joint Study Committee - Structure Proposals, 1980
- 38 UCS/UF Joint Study Committee - Report and Recommendations, 1980

**Box 31**

- 1 UCS/UF Joint Study Committee - Correspondence, 1978-1980 (1 of 3)
- 2 UCS/UF Joint Study Committee - Correspondence, 1978-1980 (2 of 3)
- 3 UCS/UF Joint Study Committee - Correspondence, 1978-1980 (3 of 3)
- 4 UCS/UF Joint Implementation Organization Meeting, 1980
- 5 UCS/UF Joint Implementation Committee, 1980
- 6 UCS/UF Joint Implementation Committee Report and Recommendations, 1980
- 7 UCS/UF Joint Implementation Committee, Correspondence, 1980-1981 (1 of 3)
- 8 UCS/UF Joint Implementation Committee, Correspondence, 1980-1981 (2 of 3)
- 9 UCS/UF Joint Implementation Committee, Correspondence, 1980-1981 (3 of 3)
- 10 UCS/UF Physical Facilities Task Force, 1980-1981
- 11 UCS/UF Space Program, 1980
- 12 UCS/UF Space Program, 1980 (Revised Version)

**Series 7**

- 13 Recent United Way Studies, 1970s
- 14 Report of the Task Force to the Presidents of United Way of Massachusetts Bay and United Community Planning Corporation, 1977
- 15 UWA - Study of the Allocating and Planning Functions in the Boston Metro Area, 1972
- 16 United Way of Metropolitan Chicago, 1970s
- 17 A New Approach to Allocations and Planning in Cincinnati, Ohio, 1977
- 18 The Cleveland Commitment - Final Report of Commission on Health and Social Services, 1971
- 19 Dayton, Ohio - UF and Health and Welfare Planning Council, Agreement of Merger, 1976
- 20 United Way of Greater Indianapolis, 1977
- 21 United Way of Central Maryland, 1978
- 22 United Way - Greater New York Fund, 1970s
- 23 United Way of Southeastern Pennsylvania, 1970s
- 24 St. Louis, Missouri - Summary Report, Committee Considering Consolidation, 1975
- 25 UF of Greater St. Louis - Report of the United Fund Study Committee, 1970
- 26 United Way of Southeastern New England - Report of Program Emphasis Project, 1976
- 27 United Way of Southeastern Michigan - Today, Tomorrow, and Beyond (publication), 1989
- 28 United Foundation Annual Report, 1989
- 29 List of United Foundation Board and Advisory Board members, since 1949